



Investor Relation Presentation

March 2014

- Business
- Financial Review & Analysis
- Growth Strategy & Group Strengths

EXCEET GROUP AT A GLANCE



Technology Group providing development, production and services for intelligent electronics in the Health, Industry and Security markets.



The group combines know-how in development and production of complex electronic systems and an extensive, long-term expertise in the field of Security.



exceet offers solutions for fast-growing markets such as Mobile Security, Mobile Transaction, Body Wearable Electronics and Machine-to-Machine Communication (M2M).

<i>In EUR 1,000</i>	2013	2012
Net Sales	190,765	188,752
EBITDA	18,260	16,462
EBITDA Margin	9,6%	8,7%
CAPEX ¹⁾	11,336	10,897
Free Cash Flow	6,919	(10,637)
Net Financial Debt	7,035	14,006
FTE ²⁾	954	899

1) Net CAPEX including equipment purchased under finance lease agreements

2) Full Time Equivalent

Design

Development

Engineering

Production

Solutions

Services

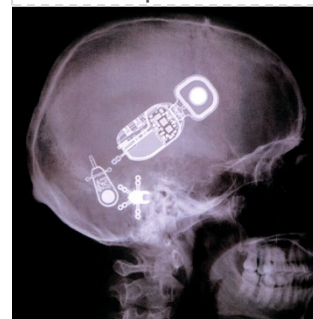
Diagnostic Devices



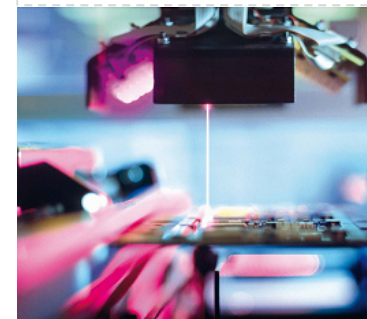
Smart Cards



Implants

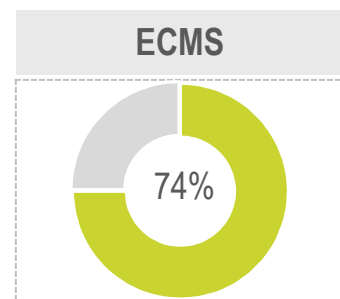


Sensors



OUR SEGMENTS

Segments

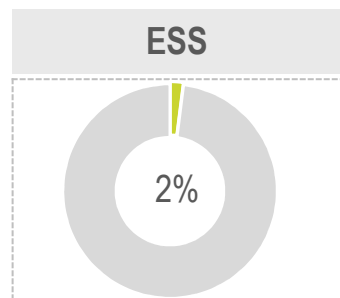


Competences

Intelligent Electronics

Comprehensive technology & product portfolio combined with state-of-the art development and manufacturing

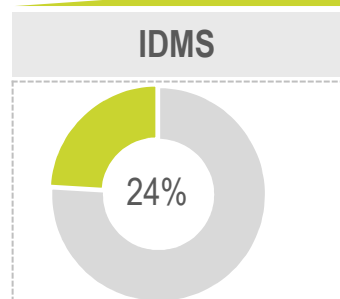
ECMS: Electronic Components Modules & Systems



Sophisticated Applications & Solutions

Focuses on security solutions utilizing the technological competences and experiences of exceet's other segments (e.g. M2M Solution)

ESS: Embedded Security Solutions



Identification Technologies

Offers solutions such as NFC, RFID or dual-interface smart cards, mobile applications and security services

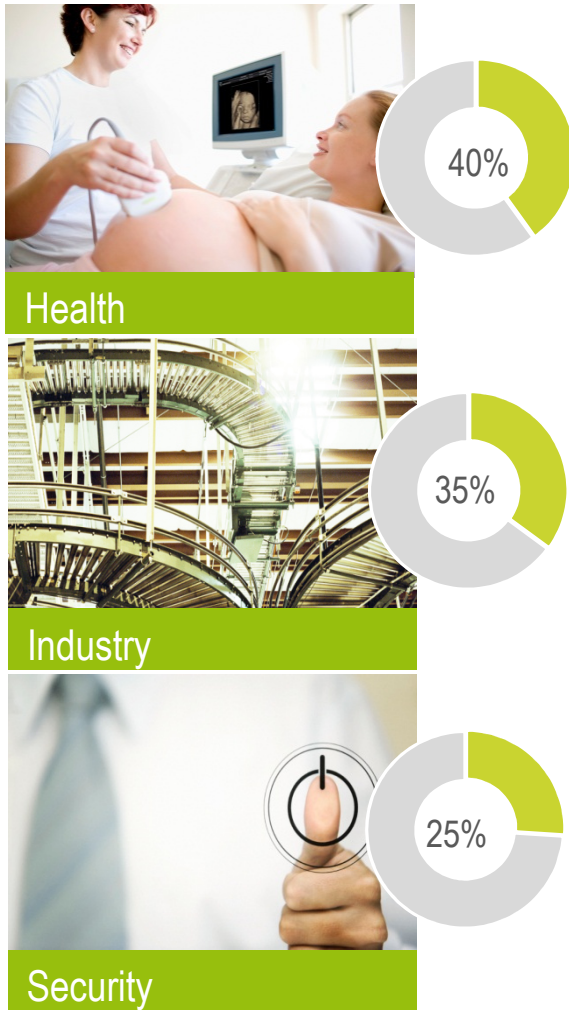
IDMS: ID Management & Systems

End Markets



MARKET FOCUS

Markets and share of group sales



Products & solutions

	PCBs
	Medical Imaging
	Multichannel Transceivers
	Chip Level Sensor Modules
	Personalization
	Secure Communication

Applications



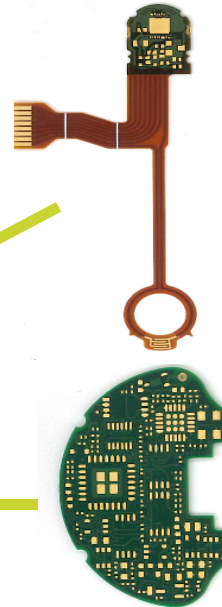
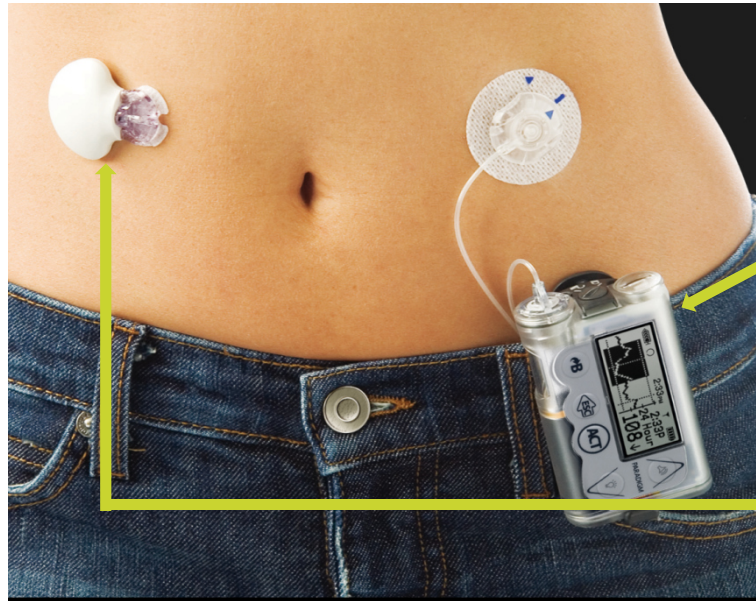





Competences

Miniaturization
Certified Box-Building
Embedding
Precise Placement
Secure Payment & ID Management
Secure Data Handling

INSULIN PUMP AND GLUCOSE SENSOR



- Insulin Pump
- 2 layer rigid-flex PCB

- Glucose Sensor
- 4 layer rigid PCB

Description

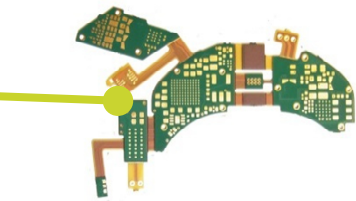
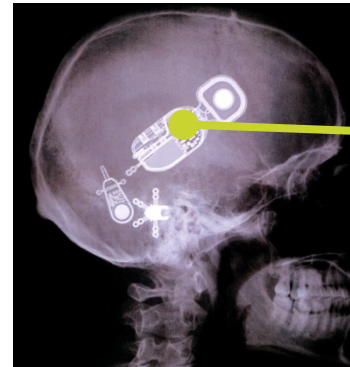
- Glucose monitoring system consisting of a small sensor (displays glucose data)
- An insulin pump (like an infusion set cannula)

Patient Benefit

- Alerts user in case glucose target limits are reached or likely to be reached to avoid hypo- or hyperglycaemic excursion

IMPLANTED HEARING AID

To ensure the best patient comfort with a long-term solution we provide ultra-miniaturized and high reliable electronics for cochlea implants.



8-Layers Flex; Thickness < 0.6mm

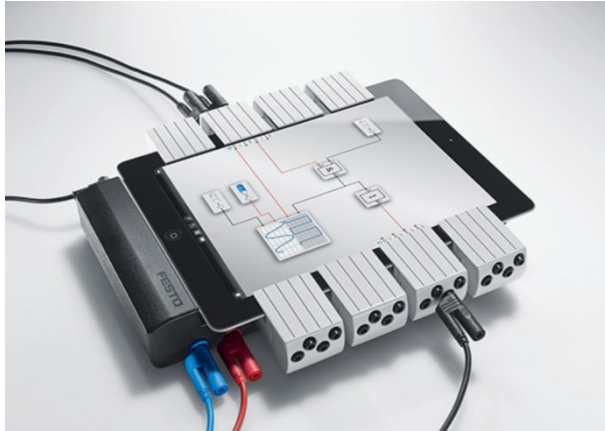
exceet solution

- Development and manufacturing of highly miniaturized printed circuit boards (PCBs)
- Flexible, rigid-flex and rigid PCBs
- Realization of complex electronic design
- 3D assembly

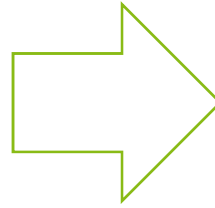
Patient benefit

- Life time solution
- High-reliability
- Comfort

INNOVATIVE IPAD E-LEARNING DEVICE



Tec2Screen®



exceet Services

- Engineering of hardware and software in close collaboration with customer
- Electronic interface to Apple devices
- Electronic connection-modules attached to the iPad which can be connected to a company's education-system

End User Benefit

- Digital learning combined with real technical circumstances
- This product enable the key elements of Connected Learning linking the virtual with the real world
- The application can be used to educate in the areas of fluidics, electronics, mechatronics, robotics and control systems



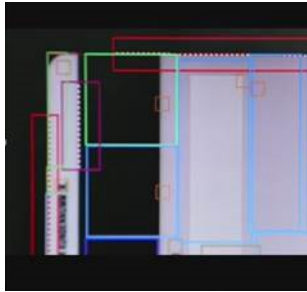
exceet as Full-Service Provider

- exceet provides customized hardware, connectivity tailored to the customers specific requirements as well as the integration of the data into the relevant applications and business processes
- Furthermore data analysis to enhance new business models of the customers

Customer benefits

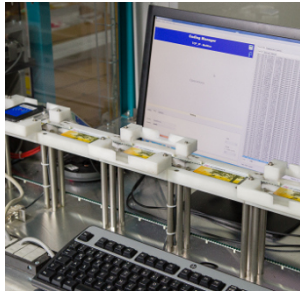
- Exchange information quickly, securely and at low cost, irrespective of location
- M2M technology to optimize customers business processes or use it to develop new business models

SECURITY SOLUTIONS



Design & Development

Chip, RFID, NFC, microcontrollers, magnet strips, bar codes



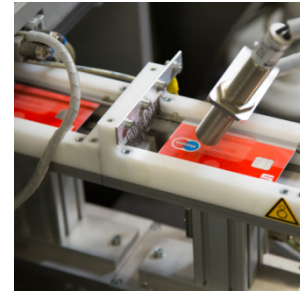
Security & Integration

Visa, Master Card
Certificated production facilities



Manufacturing & Assembly

Production sites with maximum flexibility production capacity: 550 million cards/year



Personalization

Personalization via laser or thermal printing, inkjet or embossing



Service

Personalization via laser or thermal printing, inkjet or embossing



OPERATIONAL HIGHLIGHTS



Orders

exceet booked in Q3 2013 a major order from Europe's leading Loyalty solution provider



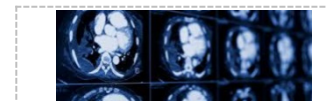
Roll out of the first 800.000 smart cards for payment and access to the London transportation system



Existing long-term contract with Siemens has been reinforced



Contract with large player in the market for medical imaging has been signed



ESS segment proved its IT security competence by winning one of Europe's largest Public Key Infrastructure (PKI) projects



Innovation

exceet has signed a M2M consultancy contract with one of the largest suppliers of medical diagnostic systems



Investment in development and production processes & capabilities for highly miniaturized PCBs



Investments

exceet acquired 4 new machines to enhance productivity and efficiency in the field chip scale packaging e.g. for diagnostic equipment



Investment in new ECMS-facility in Berlin

New ECMS-facility in Berlin started its operation in August 2013



6,200 m2 production space

Highly automated assembly lines

Latest clean room requirements

Expansion of engineering space

**Possibility for further extension
(+50%)**

- Business
- Financial Review & Analysis
- Growth Strategy & Group Strengths

FINANCIAL HIGHLIGHTS

Revenues

- FY 2013 revenues up 1,1% to EUR 190,8m
- Organic growth: -2,2%
- Scope impact: +4,0%
- FX impact: -0,7%

Free Cash Flow

- Free Cash Flow of EUR 6,9m in FY 2013, up from EUR (10,6)m in FY 2012, driven by:
- Improving EBITDA margin
- Good Working Capital management
- Sustained Capex

EBITDA

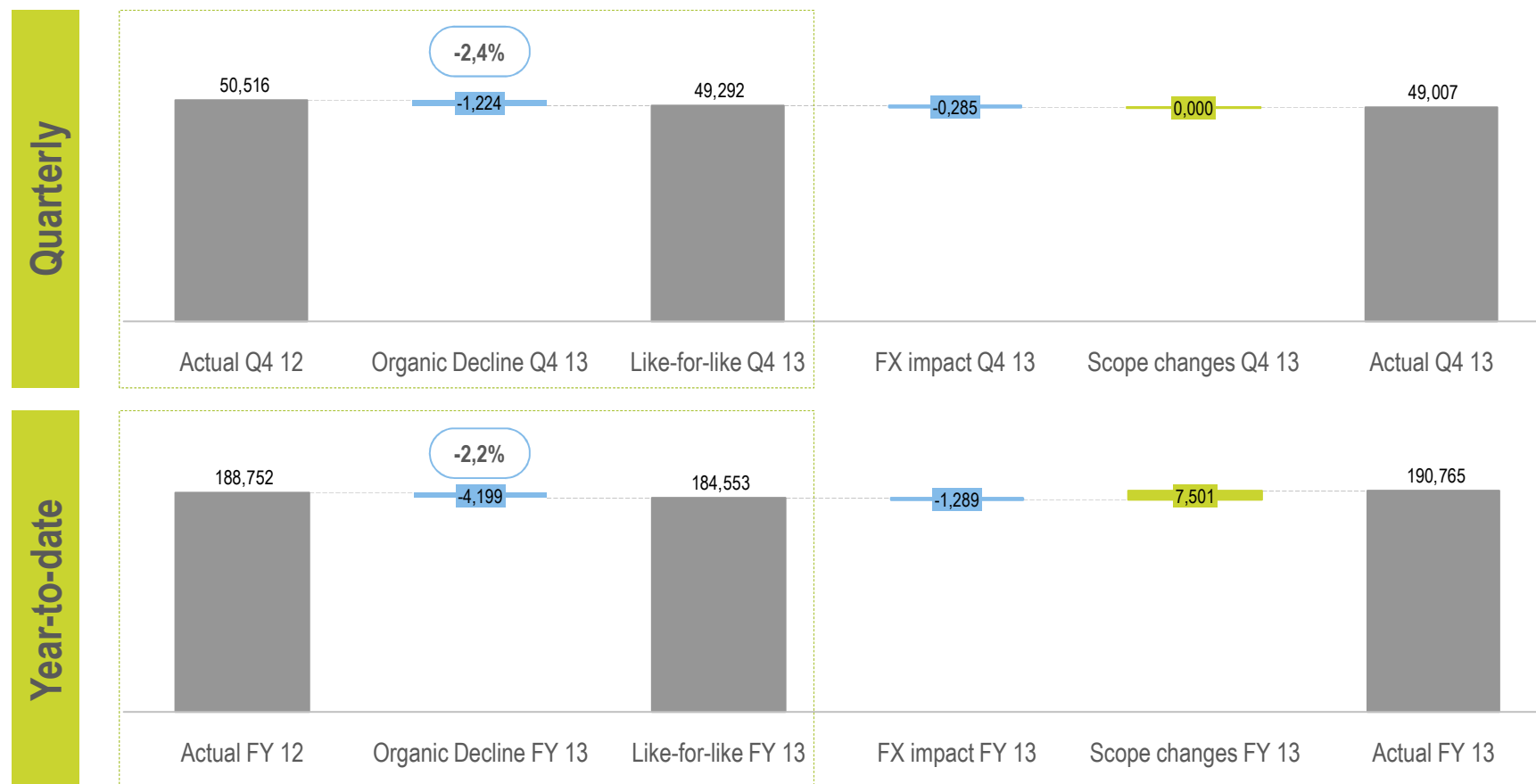
- FY 2013 EBITDA up 10,9% to EUR 18.3m
- 9,6% EBITDA margin, up from 8,7% in FY 2012
- No non-recurring items in FY 2013

Net Debt

- Net debt of EUR 7,0m, mainly driven by:
- Free Cash Flow of EUR 6,9m

Solid Growth Basis with strong Cash Flow Improvement

NET SALES



FX rate EUR/CHF: Actual FY 2012: 1.2053 / Actual FY 2013: 1.2311

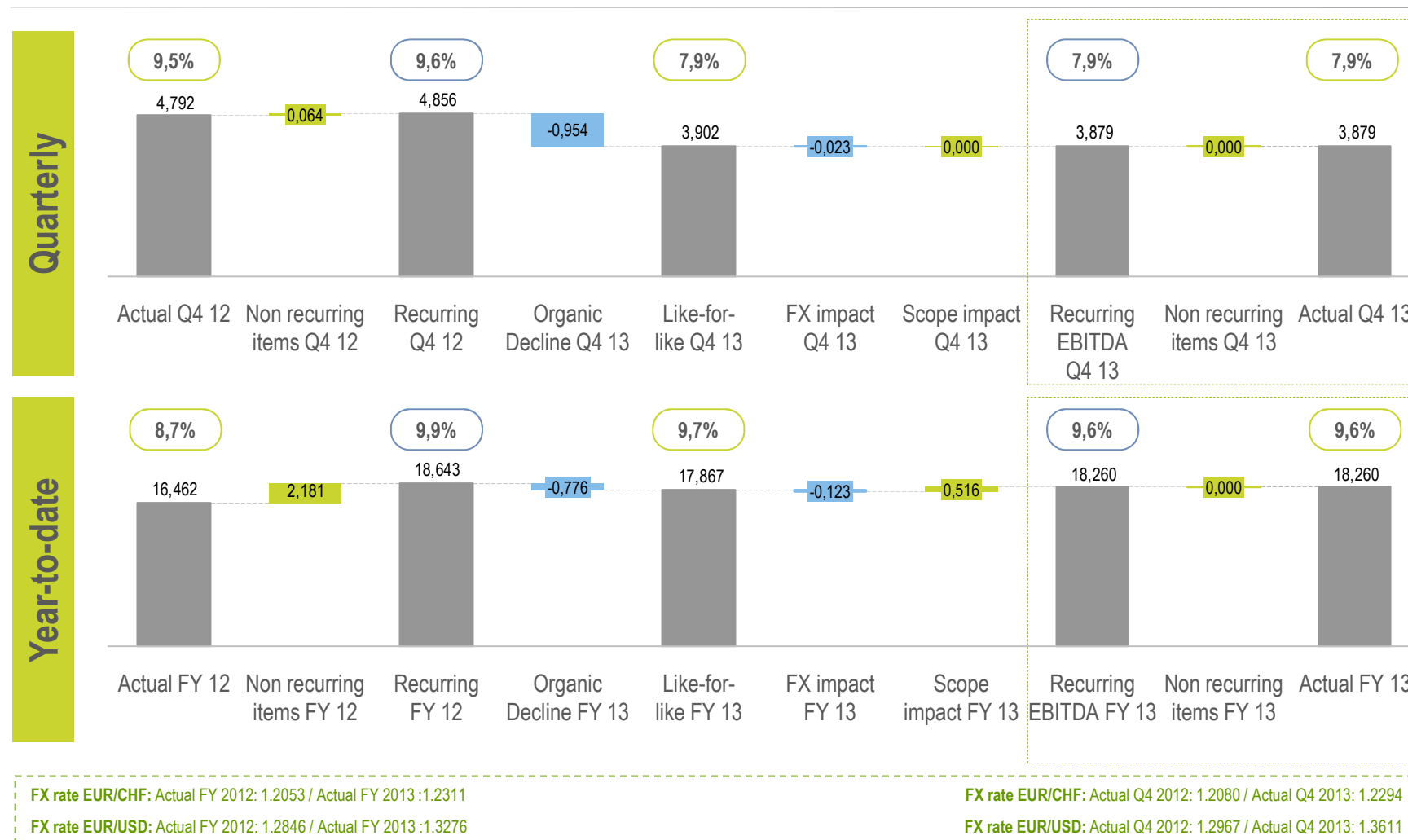
FX rate EUR/USD: Actual FY 2012: 1.2846 / Actual FY 2013: 1.3276

FX rate EUR/CHF: Actual Q4 2012: 1.2080 / Actual Q4 2013: 1.2294

FX rate EUR/USD: Actual Q4 2012: 1.2967 / Actual Q4 2013: 1.3611

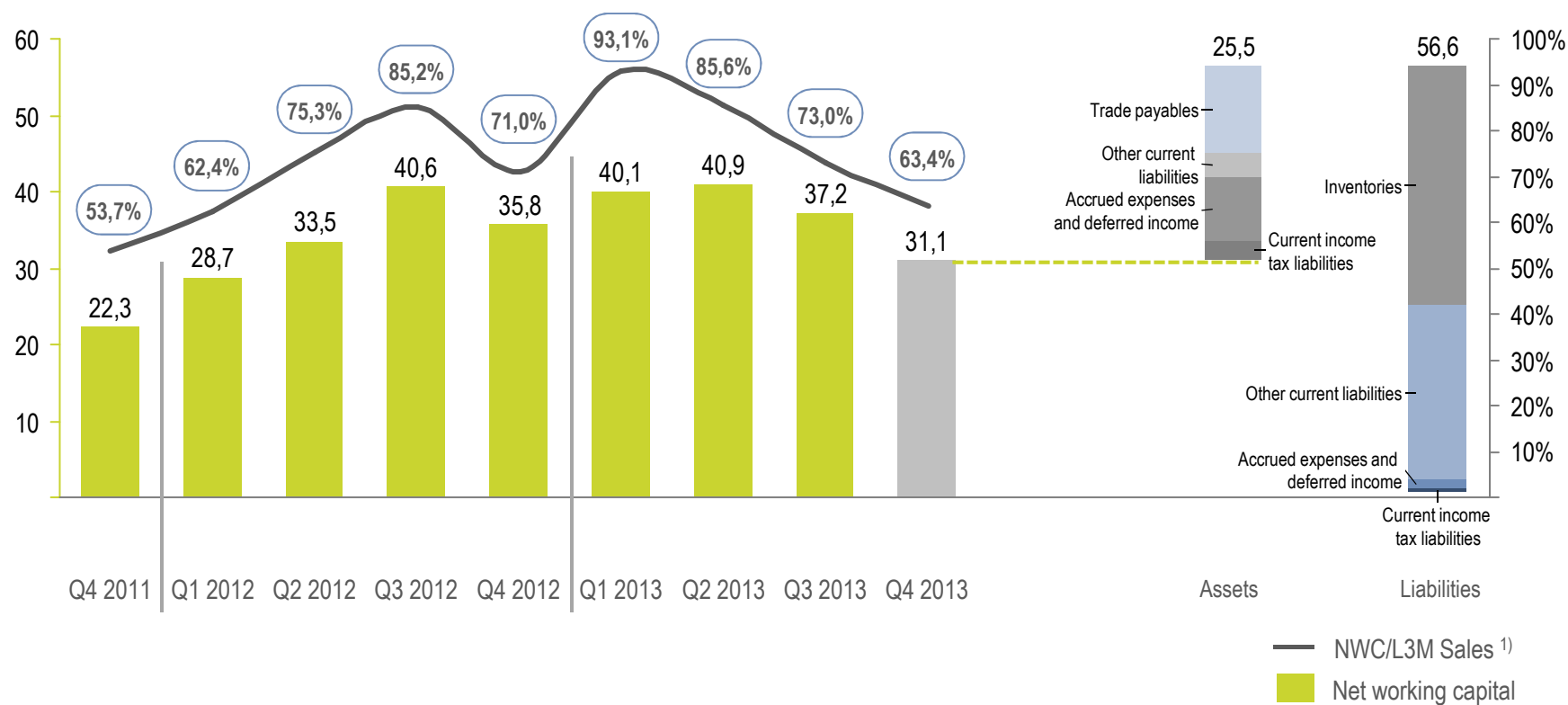
Total Growth Rate of 1,1% impacted by weak start into 2013

EBITDA



Improved 2013 Gross Profit by 12.5% supported EBITDA-Margin of 9.6%

NET WORKING CAPITAL

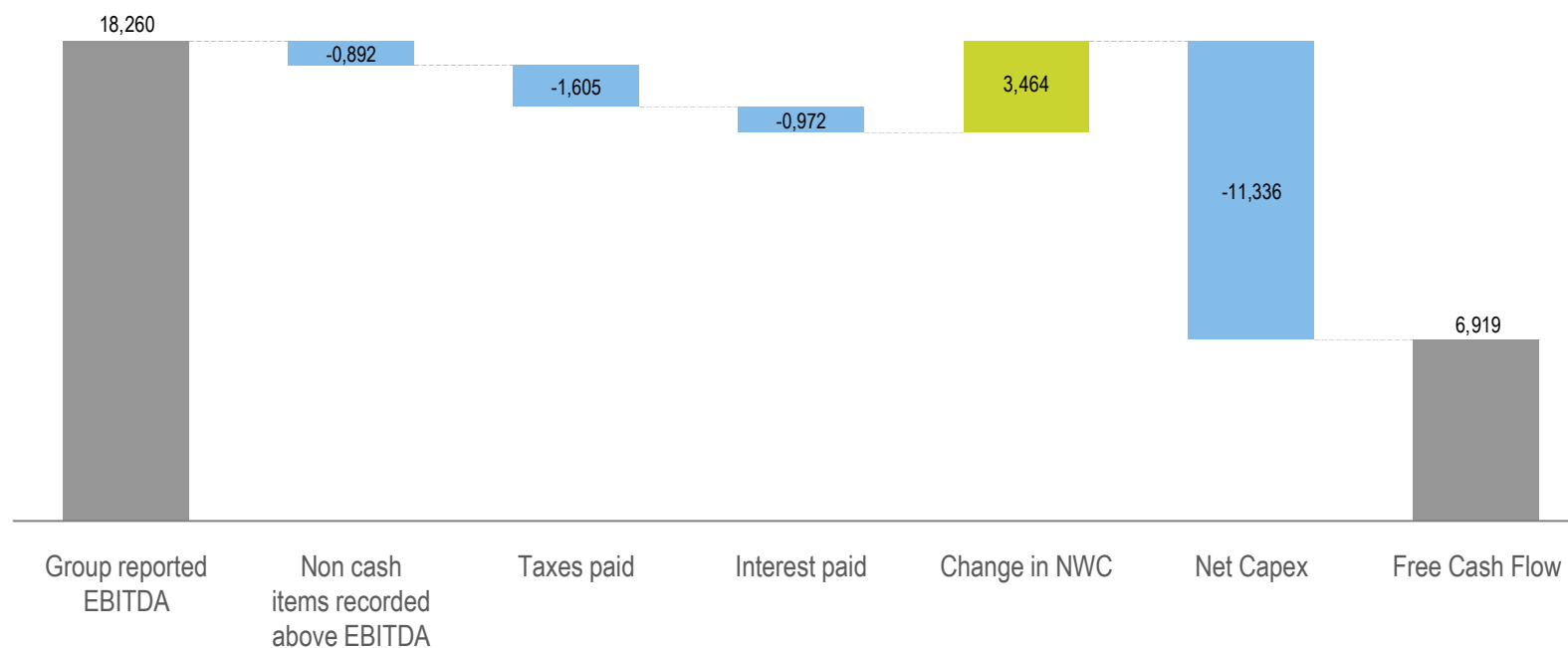


- Net Working Capital of 63,4%¹⁾ of sales in Q4 2013, down from both 73,0%¹⁾ in Q3 2013 and 71,0%¹⁾ in Q4 2012
- Better inventory absorption during the quarter

1) L3M: Last 3 Months

Further inventory reduction improved Free Cash Flow

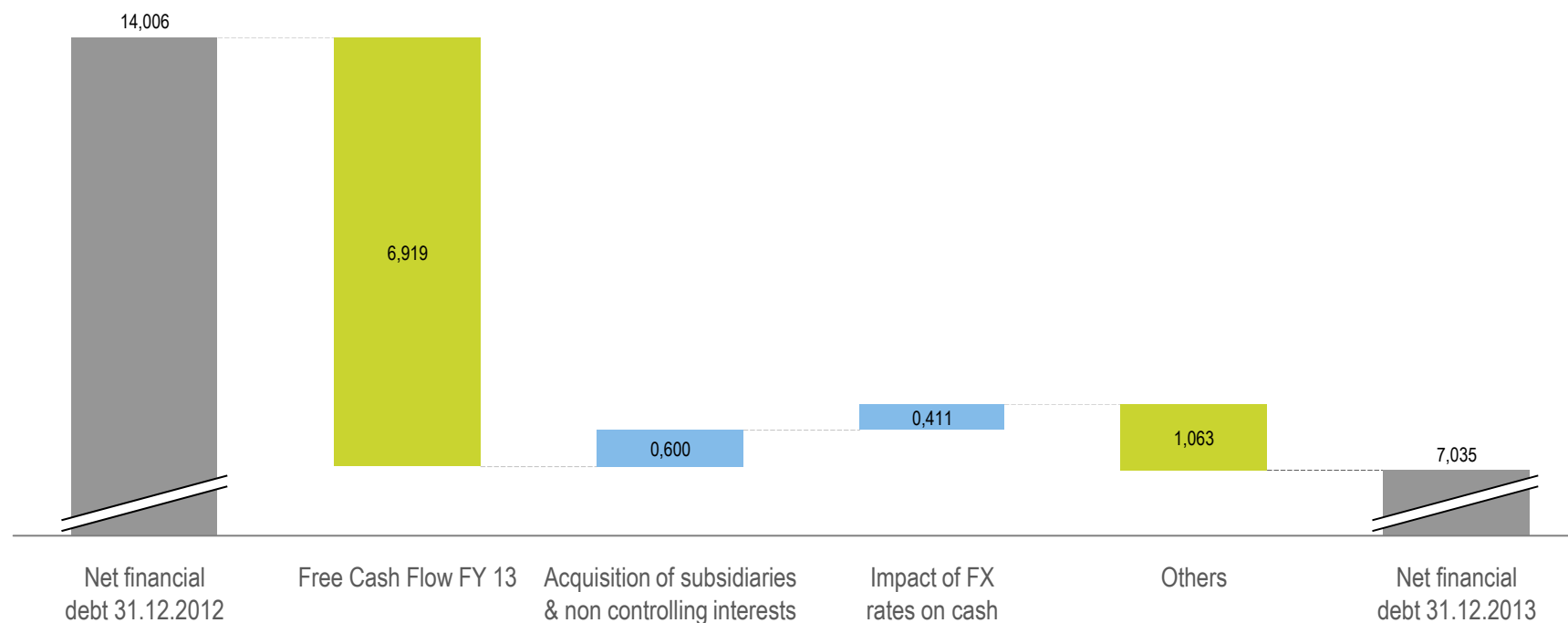
FROM EBITDA TO FREE CASH FLOW



- Positive Free Cash Flow in FY 2013: EUR6,9m vs EUR (10,6)m in FY 2012
- Main Free Cash Flow Drivers:
 - Improving EBITDA
 - Inflow from Net Working Capital movements
 - Despite sustained Capital Expenditure*

* Capital expenditure includes equipment purchased under finance lease agreements

NET DEBT



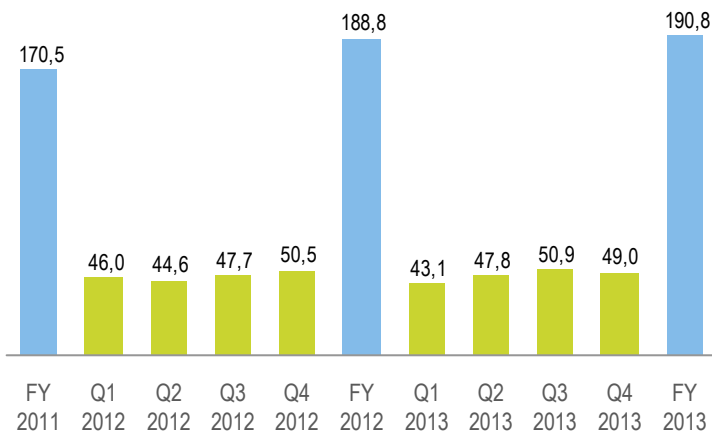
Borrowings	38,432
Cash	-24,426
Net Debt	14,006

Borrowings	38,205
Cash	-31,170
Net Debt	7,035

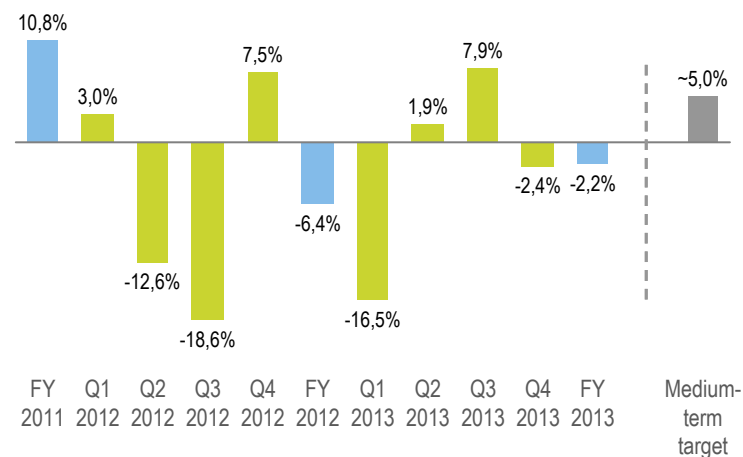
- Net debt reduction achieved in FY 2013. Net Debt / EBITDA down to 0,4x at 31 Dec 2013 (vs 0,9x at 31 Dec 2012). Main drivers:
 - Positive Free Cash Flow in FY 2013 (EUR+6,9m).
 - Acquisition spending during the period (final instalment of EUR -0,6m on exceet CZ s.r.o. – former The Art Of Packaging s.r.o.).
 - Slightly negative impact of FX rates on Cash balances (CHF weakened against EUR – Impact = EUR -0,4m).

ACTUALS & MEDIUM-TERM TARGETS

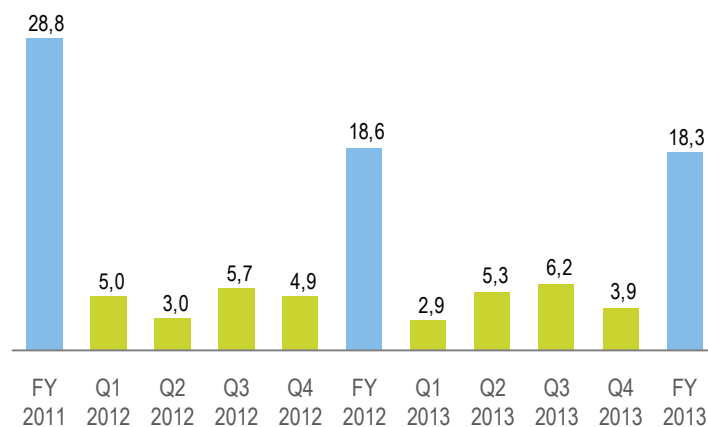
Group Sales (EUR million)



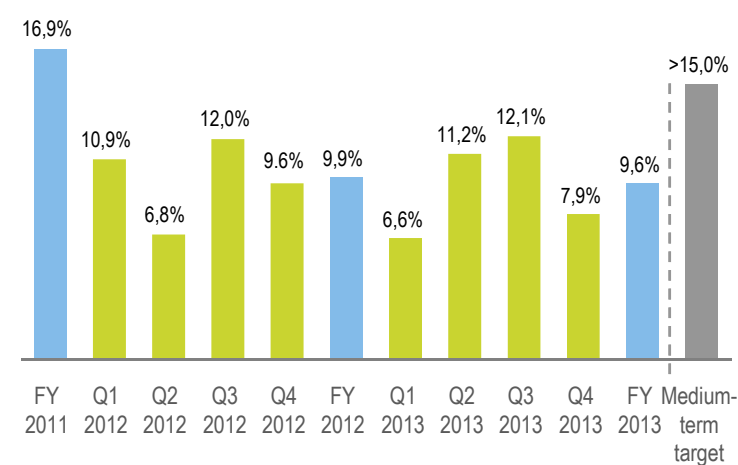
Organic Growth Rate (%)



Recurring EBITDA (EUR million)*



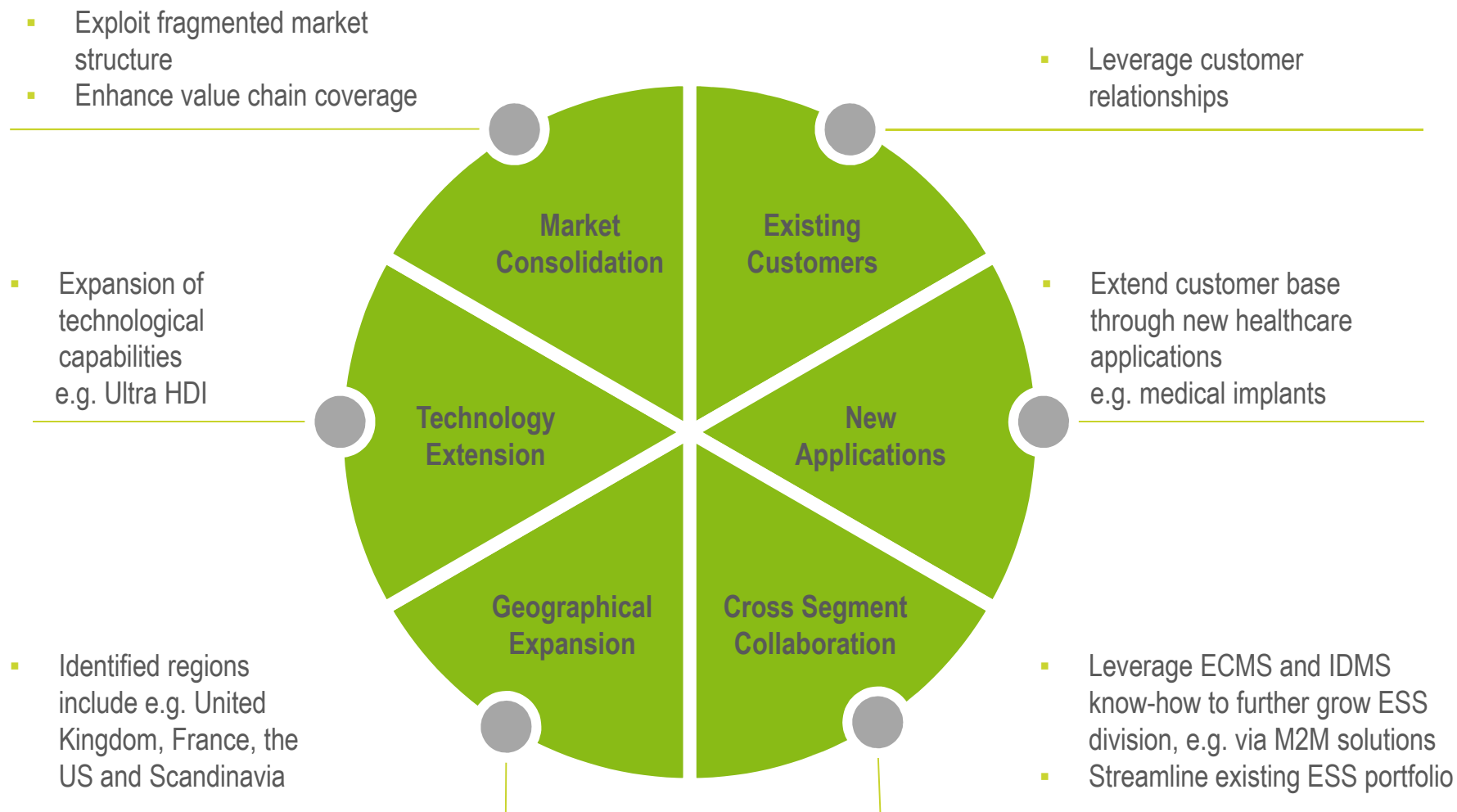
Recurring EBITDA Margin (%)*



*FY2012 numbers reflect IAS 19 restatement

- Business
- Financial Review & Analysis
- Growth Strategy & Group Strengths

GROWTH STRATEGY



GROUP STRENGTHS

Miniaturization	Strong skills in development & manufacturing of miniaturized electronic components, modules & systems
Health	Specialist with many years of experience in development and manufacturing of complete medical devices and experienced Partner for FDA approvals & certifications
Box-building	Full Service Outsourcing Partner for the development and manufacturing of complete devices
Embedding	Development, engineering and manufacturing of complex embedded PC-solutions
Opto-electronics	Leading development, manufacturing and testing partner in one of the fastest growing technology markets
RFID	Access to multiple security options: Complex systems on various card- / device-bodies with security- and convenience-advantages. Rapid development & implementation with fast response time & delivery time to customers
Manufacturing in Europe	Secure assembly & production: Flexible production suited for short-runs and low/high volumes as well as the highest safety requirements

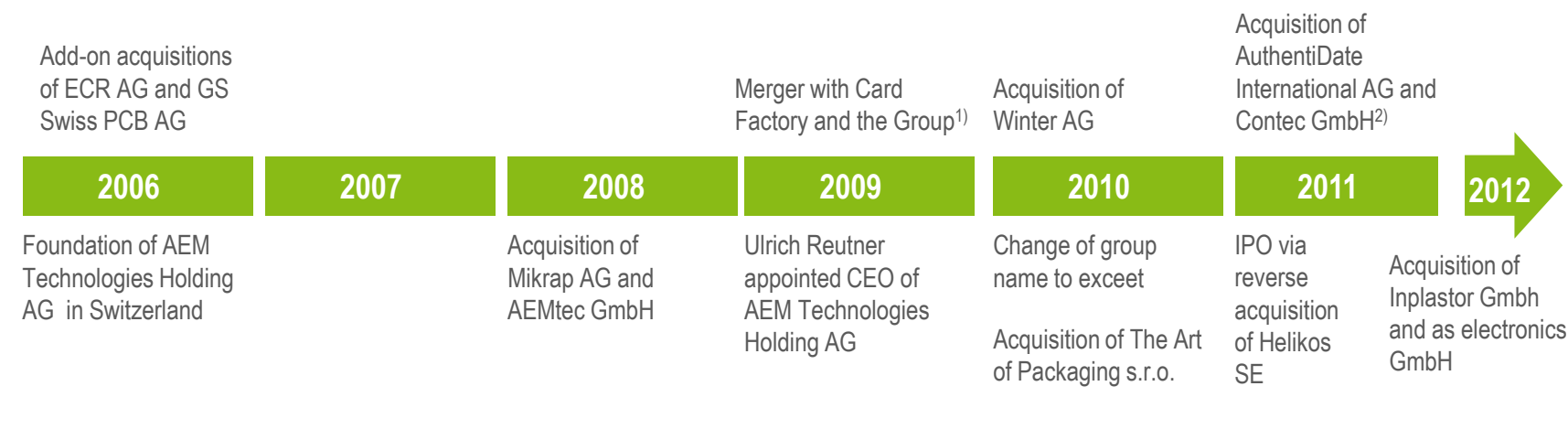


exceed is exciting

Annex

HISTORY OF EXCEET

exceet's history



Foundation dates



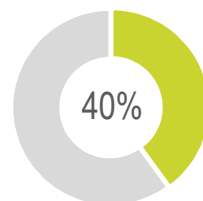
- ¹⁾ Including NovaCard GmbH, idVation GmbH, PPC Card Systems GmbH/B.V., VisionCard GmbH. ²⁾ Closing occurred in April/May 2011. ³⁾ Infineon spin-off. Source: exceet
- Since January 2013 rebranding exceet Card Austria GmbH (former VisionCard); exceet Card AG (former Winter); exceet s.r.o.CZ (former the Art of Packaging); exceet B.V. (former PPC B.V. NL); exceet Card Group AG (former CardFactory)
- Merger PPC and NovaCard into exceet Card AG

MARKETS & DRIVERS



Health

Share of group
revenues



Industry-CAGR until 2015
by sub-end markets

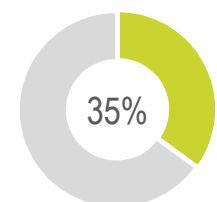
Cochlea	22%
Hearing aid	9%
Defibrillator	9%
Tomography	8.5%
Insulin pumps	7%

Market drivers

- Aging population
- Developments in medical imaging
- Miniaturization of implants



Industry

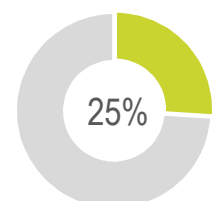


Embedded PCs	22%
Engine market	9%
Sensors	9%
Robotic	35%
M2M	30%

- Machine-to-Machine Communication (M2M)
- Security and product protection
- Data



Security



Secure Cloud Storage	58%
Secure Mobile Collaboration	35%
Security cards	22%
Loyalty cards	9%

- Shared data and services
- Secure mobile access
- One device for private use and business – Bring Your Own Device (BYOD)

Source: Roland Berger Estimates 2011

TOP CUSTOMERS

Top 10 Customer = 46% of total Sales

Customer	Revenue in EUR million
Health	22.4
Industry	13.4
Health	11.8
Health	10.2
Health	8.7
Security	7.4
Security	6.1
Health	3.3
Industry	2.7
Industry	2.6
Total	88.6

Status: December 2013

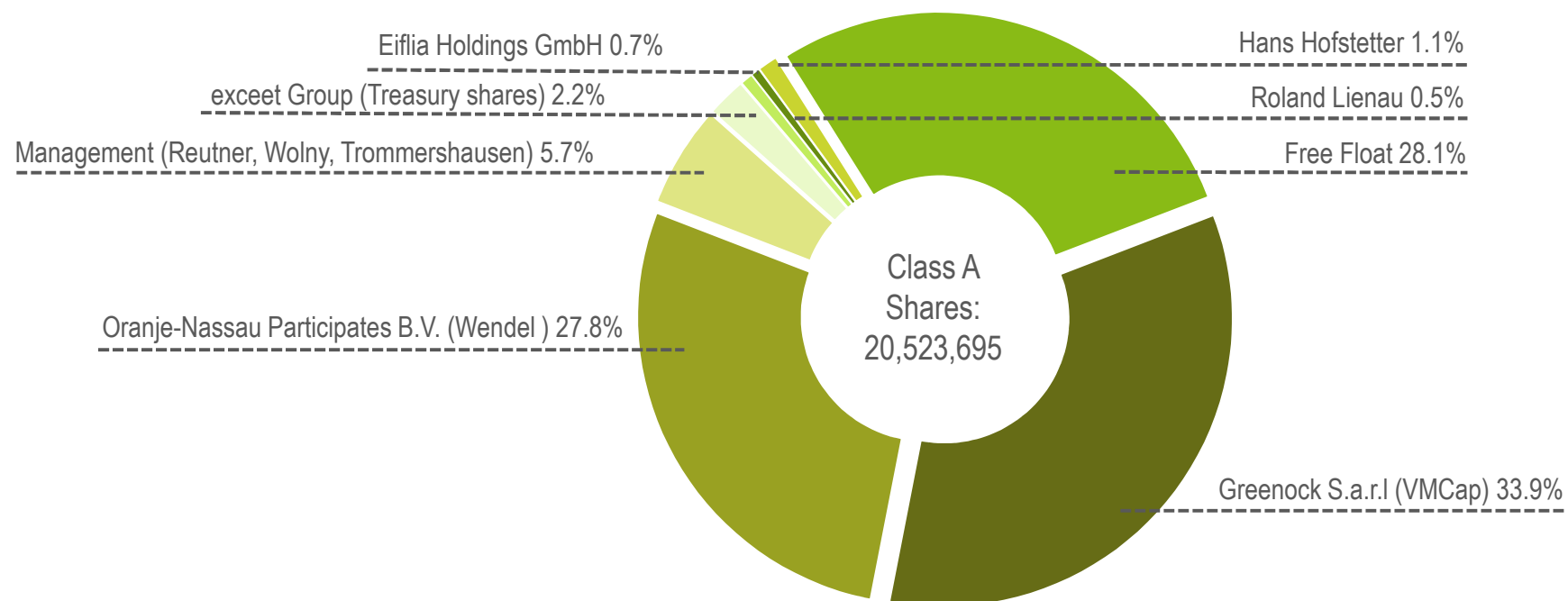
Selected References

BERTELSMANN	TRANS LINK
BARCLAYCARD	PHILIPS
CERN	PHONAK
COCHLEAR	POSTBANK
DELPHI	RED BULL
DINERS CLUB	RITTAL
DORNIER	ROCHE DIAGNOSTICS
DOUGLAS	SANDOZ
DSV GRUPPE	SANTANDER BANK
FERAG	SCHAEFFLER
FRANCE TELECOM	SIEMENS
GANTNER	SKIDATA
GE	SKY
GN RESOUND	SONY
LBBW	SWAROVSKI
LONDON TRANSPORT	T SYSTEMS
LUFTHANSA	TEXACO
MEGITT	

PRODUCTION & ENGINEERING SITES



OWNERSHIP – CLASS A SHARES



Class A (Public) Shares: 20,523,695

1 Greenock S.a.r.l (Vorndran Mannheims Capital)	33.9%
2 Oranje-Nassau Participates B.V.	27.8%
3 Management (Reutner, Wolny, Trommershausen)	5.7%
4 exceet Group (Treasury shares)	2.2%
5 Hans Hofstetter	1.1%
6 Eiflia Holdings GmbH	0.7%
7 Roland Lienau	0.5%
Sum, major shareholders	71.9%
Free Float	28.1%

OWNERSHIP - CLASS B AND C SHARES

Class B (Founding) shares

5.21 m Founding Shares

1 Wendel	89.0%
2 Prof. Hermann Simon	5.5%
3 Roland Lienau	5.5%
Total share of founding shareholders	100.0%

Class C (Earn-out) shares

9.0m Earn-out Shares

1 Ventizz Capital Fund III	87.3%
2 Ulrich Reutner	6.0%
3 Robert Wolny	6.0%
4 Jan Trommershausen	0.6%
Total share of earnout shareholders	100.0%

Summary of issuable public shares

	EUR12	EUR13	EUR14	EUR15	EUR16
Class B (founding) shares					
1 Class B2: Converts at EUR 14			2,105,263		
2 Class B3: Converts at EUR 16					2,105,263
3 Class B4: Converts at EUR 12	1,000,000				
Class C(earn-out) shares					
4 Class C1: Converts at EUR 12	3,000,000				
5 Class C2: Converts at EUR 13		3,000,000			
6 Class C3: Converts at EUR 15				3,000,000	
Total public shares	20,523,695	24,523,695	27,523,695	29,628,958	34,734,221

MANAGEMENT TEAM



In Dialogue ...

Ulrich Reutner

Chief Executive Officer

Wolf-Günter Freese

Chief Financial Officer

Robert Wolny

Chief Operating Officer IDMS

Jan Trommershausen

Chief Operating Officer ECMS

GROUP INCOME STATEMENT



FY 2013 / FY 2012

	(in T EUR)	Dec 31, 2013	Dec 31, 2012 (restated)
Revenue		190,765	188,752
Cost of sales		(158,508)	(160,026)
Gross profit		32,257	28,726
% margin		16,9%	15,2%
Distribution costs		(13,617)	(12,946)
Administrative expenses		(12,185)	(12,763)
Other operating expenses		(0,498)	-
Other operating income		1,838	4,198
EBIT		7,795	7,215
% margin		4,1%	3,8%
Net financial result		2,086	(2,347)
Earnings Before Taxes / EBT		9,881	4,868
Income tax		(2,341)	(1,775)
Net profit		7,540	3,093
% margin		4,0%	1,6%

Recurring EBITDA			
Reported EBIT		7,795	7,215
+ Depreciation/Amortization/Impairment charges*		7,187	6,479
+ PPA Amortization		3,278	2,768
+ Non recurring items		-	2,181
= Recurring EBITDA		18,260	18,643
% Recurring EBITDA margin		9,6%	9,9%

GROUP BALANCE SHEET



FY 2013 / FY 2012

ASSETS		
(in T EUR)	Dec 31, 2013	Dec 31, 2012 (restated)
Tangible assets	35,425	31,415
Intangible assets	58,597	62,334
Deferred tax assets	0,836	0,617
Other non current assets	0,209	0,205
Inventories	31,335	35,833
Trade receivables, net	22,777	20,066
Other current receivables	1,891	3,067
Current income tax receivable	0,555	1,297
Cash and cash equivalents	31,170	24,426
Total assets	182,795	179,260
EQUITY & LIABILITIES		
Total equity	98,742	90,341
Borrowings	33,480	32,802
Retirement benefit obligations	4,192	5,662
Deferred tax liabilities	7,597	8,795
Non current Provisions & others	1,807	1,059
Trade payables	11,416	10,703
Other current liabilities	14,086	13,711
Current Borrowings	10,347	11,186
Current Provisions & others	1,128	5,001
Total liabilities	84,053	88,919
Total equity and liabilities	182,795	179,260

GROUP CASH FLOW STATEMENT



FY 2013 / FY 2012

(in T EUR)	Dec 31, 2013	Dec 31, 2012 (restated)
Earnings Before Taxes	9,881	4,868
Depreciation, amortization & impairment	10,465	9,247
Interest Income/(expense), net	1,184	1,144
Change in fair value in financial instruments	(3,035)	0,816
Change of provisions	(0,908)	(2,802)
Other non-cash items, net	(0,219)	0,167
Operating results before changes in net working capital	17,368	13,440
Changes in net working capital	3,464	(3,113)
Taxes paid	(1,605)	(9,247)
Interest paid	(0,972)	(0,820)
Cashflows from operating activities	18,255	0,260
Acquisition of subsidiaries, net of cash acquired	(0,600)	(10,855)
CAPEX	(10,238)	(7,127)
Sale of Assets	0,387	0,233
Cashflows from investing activities	(10,451)	(17,749)
Repayments/proceeds of borrowings	1,904	4,390
Repayments/proceeds regarding finance lease	(2,553)	(2,858)
Cashflows from financing activities	(0,649)	1,532
Net changes in cash and cash equivalents	7,155	(15,957)
Cash and cash equivalents at the beginning of the period	24,426	40,132
Effect of exchange rate gains/(losses)	(0,411)	0,251
Cash and cash equivalents at the end of the period	31,170	24,426

SEGMENT INFORMATION



FY 2013 / FY 2012

	ECMS		IDMS		ESS		Corporate and Others		Group Consolidation	
TEUR	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012
Revenue (3rd parties)	140,740	132,234	45,644	52,811	4,381	3,707	0	0	190,765	188,752
EBITDA	20,202	15,788	2,498	2,504	(323)	(112)	(4,117)	(1,718)	18,260	16,462
EBIT	13,158	9,682	(183)	(355)	(1,017)	(321)	(4,163)	(1,791)	7,795	7,215
CAPEX tangible assets	8,108	7,201	2,291	2,325	20	46	4	33	10,423	9,605
CAPEX intangible assets	670	616	16	326	478	391	136	192	1,300	1,525
Depreciation of tangible assets	(3,807)	(3,428)	(2,142)	(2,423)	(51)	(42)	(41)	(43)	(6,041)	(5,936)
Amortization of intangible assets	(3,237)	(2,678)	(539)	(436)	(145)	(167)	(5)	(30)	(3,926)	(3,311)

IAS 19: IMPACT ON FY 2013 ACCOUNTS

Impact of IAS 19	FY 2012 reported	FY 2012 restated	Net Change
Impact on Personal Costs	54,609	54,940	0,331
Impact on EBITDA	16,793	16,462	(0,331)
Impact on Interest Costs	(1,458)	(1,531)	(0,073)
Impact on Financial Result	(2,274)	(2,347)	(0,073)
Impact on Tax Charge	(1,829)	(1,775)	0,054
Impact on Net Profit	3,443	3,093	(0,350)

IAS 19 (Employee Benefits) brings slight modifications to 2012 accounts, as detailed below:

- Replacement of interest costs and expected return on plan assets by a net interest amount that is recognized within the financial result, by applying the discount rate to the net defined benefit liability (asset).
- Inclusion of expected changes in mortality using estimates of mortality improvements and change to the required general mortality tables for actuarial calculations recognized in other comprehensive income.
- Retrospective application of risk sharing of employee contributions in the determination of the defined benefit liability.

This presentation contains forward-looking statements based on beliefs of exceet Group SE management. Such statements reflect current views of exceet Group SE with respect to future events and results and are subject to risks and uncertainties. Actual results may vary materially from those projected here, due to factors including changes in general economic and business conditions, changes in currency exchange, the introduction of competing products, lack of market acceptance of new products, services or technologies and changes in business strategy.

exceet Group SE does not intend or assume any obligation to update these forward-looking statements.

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