



exceet Group S.E.

Investor Presentation

Q2/H1 2013

Technology Holding providing development, production and services for intelligent electronics in the Health, Industry and Security markets.

The group combines know-how in development and production of complex electronic systems and an extensive, long-term expertise in the field of Security.

exceet offers solutions for fast-growing markets such as Mobile Security, Mobile Transaction, Body Wearable Electronics and M2M.

Sales 2012 € 190m

Employees 1.000

Employees  
Development &  
Engineering 150

Design

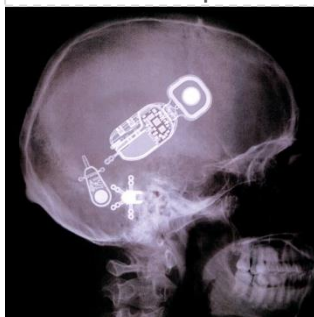
Development

Automation

Production

Services

Cochlear implants



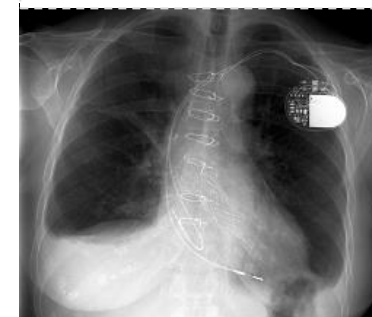
Ultrasonic Devices



Sensors



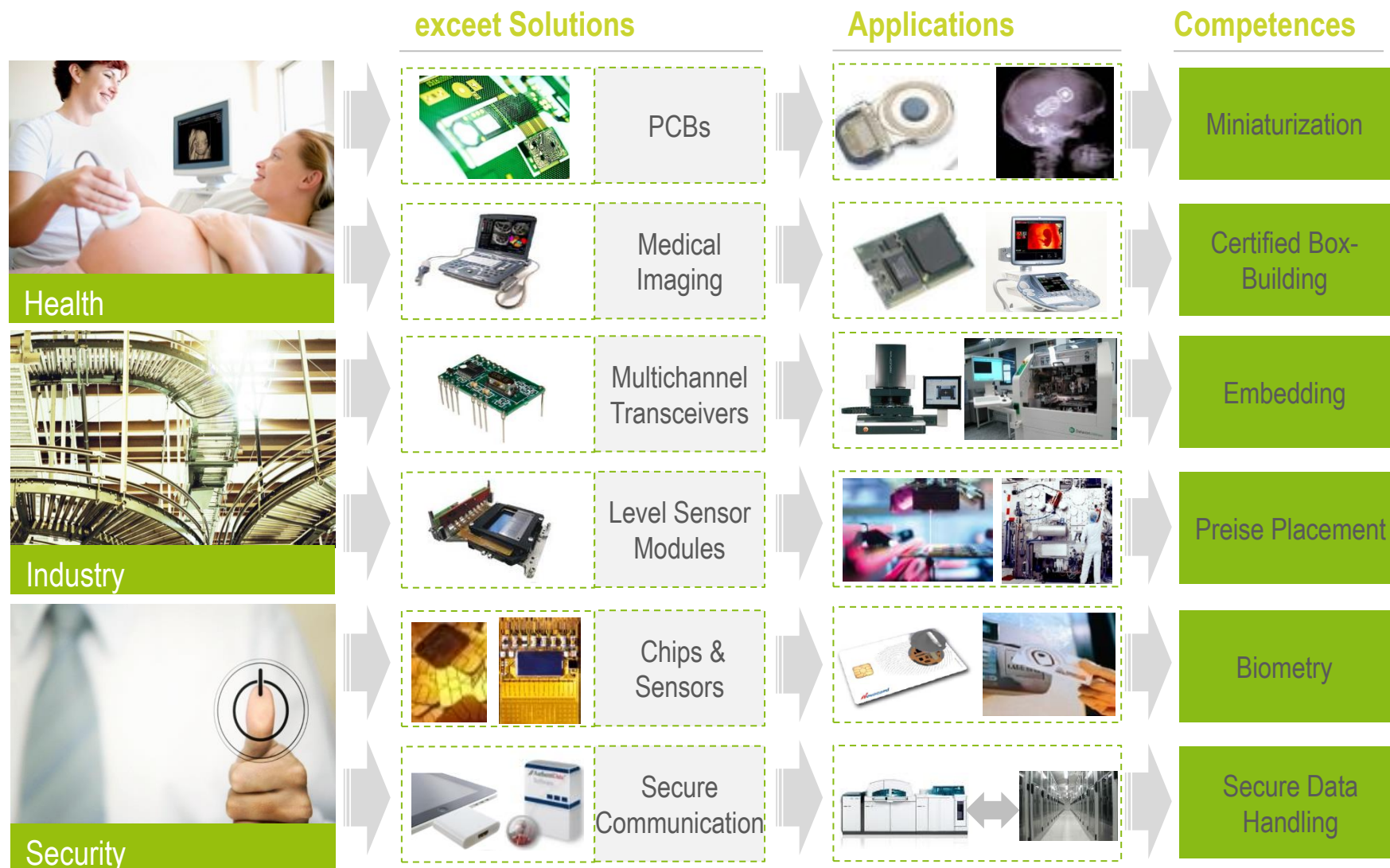
Pacemakers



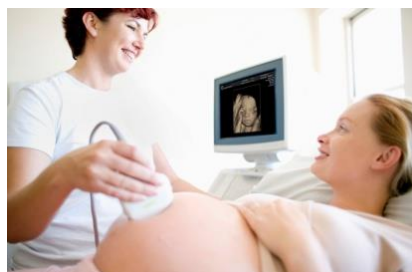
# PRODUCTION & ENGINEERING SITES



# OUR SOLUTIONS

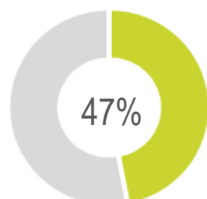


# OUR MARKETS & GROWTH DRIVERS



## Health

Share of group  
revenues



Industry-CAGR until 2015  
by sub-end markets

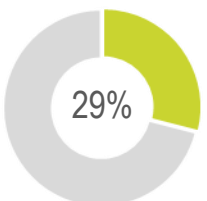
|               |      |
|---------------|------|
| Cochlea       | 22%  |
| Hearing aid   | 9%   |
| Defibrillator | 9%   |
| Tomography    | 8.5% |
| Insulin pumps | 7%   |

Market drivers

- Aging population
- Developments in medical imaging
- Miniaturization of implants



## Industry

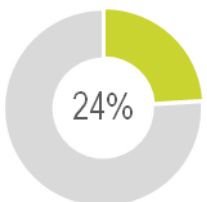


|               |     |
|---------------|-----|
| Embedded PCs  | 22% |
| Engine market | 9%  |
| Sensors       | 9%  |
| Robotic       | 35% |
| M2M           | 30% |

- Machine-to-Machine Communication (M2M)
- Security and product protection
- Data



## Security



|                             |     |
|-----------------------------|-----|
| Secure Cloud Storage        | 58% |
| Secure Mobile Collaboration | 35% |
| Security cards              | 22% |
| Loyalty cards               | 9%  |

- Shared data and services
- Secure mobile access
- One device for private use and business – Bring Your Own Device (BYOD)

Source: Roland Berger Estimates

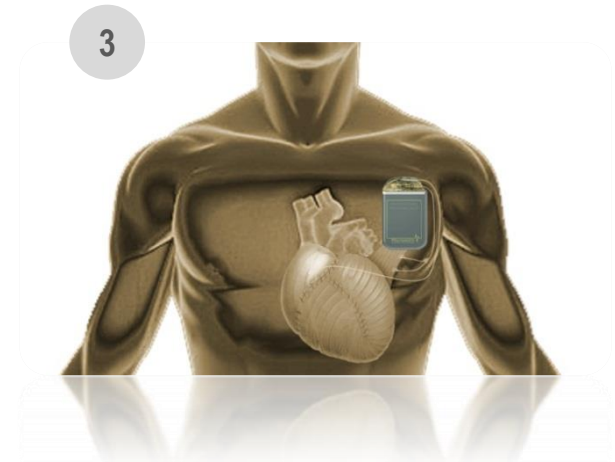
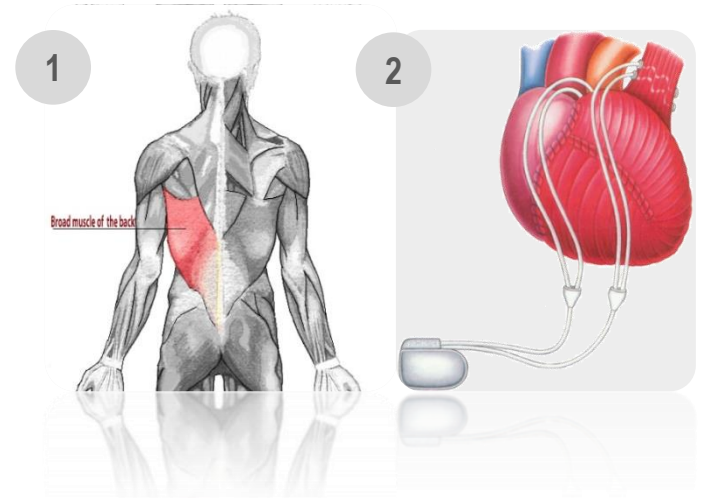


Support of weak heart muscle

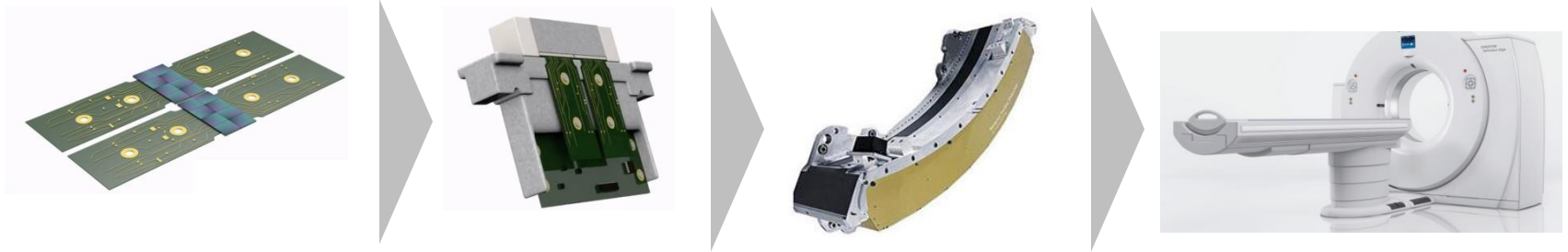
## exceet value added

- Miniaturization of all electronic components
- Complete product design, development and manufacturing
- Implant fulfils highest quality requirements on FDA Level
- Life cycle oriented production process

Life Saving Devices







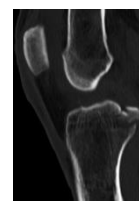
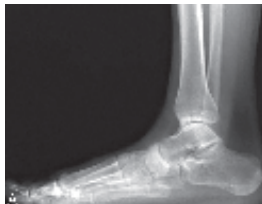
*Illustration*

➞ Supply key components for most advanced detector technologies

➞ One of the core elements for higher resolution in the True Signal Technology

## exceet value added

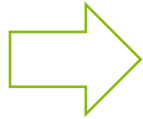
- Development of cutting edge technology employing latest manufacturing technologies (wafer scale packaging with through silicon via)
- Highest competence in Opto-Electronics







# SECURITY TECHNOLOGY: MOBILE SECURITY SOLUTIONS



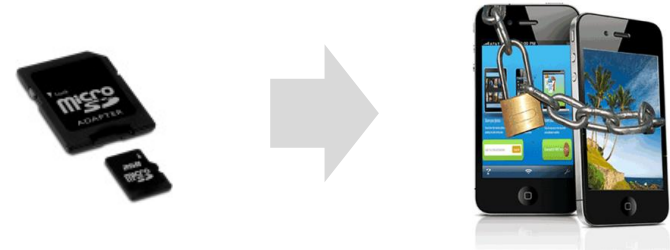
Personalization of SIM-cards used as secure element in NFC smartphones

**exceet's customers benefit from our experience in personalization of debit and credit cards**



Legic Micro-SD for secure mobile access

**exceet's solutions provide NFC smartphones with a digital signature**



Personalization of payment stickers

**exceet acts as strategic partner for Mobile Network Operators (MNOs) and Financial Institutions**



# CUSTOMERS

## Top 10 Customer = 42% of total Sales

| Customer              | Turnover in Mio. € |
|-----------------------|--------------------|
| MedTech               | 16.7               |
| MedTech               | 14.3               |
| MedTech               | 10.1               |
| Industrial Automation | 9.9                |
| MedTech               | 6.5                |
| Security Technology   | 6.0                |
| Security Technology   | 5.3                |
| Industrial Automation | 4.1                |
| Industrial Automation | 3.9                |
| Security Technology   | 3.2                |
| <b>Total</b>          | <b>80</b>          |

Status: 2012

## Selected References

|                  |                |
|------------------|----------------|
| BERTELSMANN      | MYOPOWERS      |
| BARCLAYCARD      | TRANS LINK     |
| CERN             | PHILIPS        |
| COCHLEAR         | PHONAK         |
| DELPHI           | POSTBANK       |
| DINERS CLUB      | PAYBACK        |
| DORNIER          | RED BULL       |
| DOUGLAS          | RITTAL         |
| DSV GRUPPE       | ROCHE          |
| FERAG            | SANDOZ         |
| GANTNER          | SANTANDER BANK |
| GE               | SCHAEFFLER     |
| GN RESOUND       | SIEMENS        |
| ING BANK         | SKIDATA        |
| LBBW             | SKY            |
| LONDON TRANSPORT | SWAROVSKI      |
| LUFTHANSA        | T SYSTEMS      |
| MEGITT           | TEXACO         |

# FINANCIAL HIGHLIGHTS

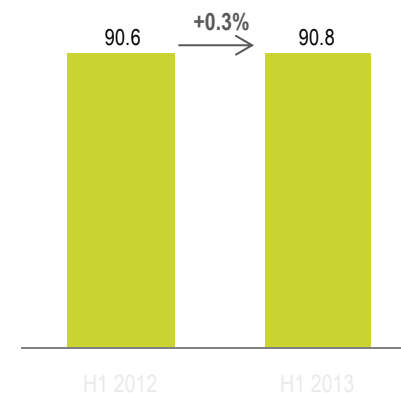
■ **H1 2013 revenues** rose 0,2m€ to 90,8m€, reflecting 0,3% total growth, mainly driven by scope impact of +8,3%, partially offset by organic decline of -7,4% and FX impact of -0,6%. Q2 2013 has shown +7,2% total growth, organic growth turned positive to +1,9% and was further boosted by scope impact (+6,0%), while FX contributed -0,7%. The good start to Q2 recorded in April was confirmed in May/June.

■ **H1 2013 EBITDA** reached 8,2m€, up 23,7% vs H1 2012, reflecting 9,0% EBITDA margin (vs 7,3% in H1 2012). There were no non-recurring items in H1 13, which means Recurring EBITDA margin was also 9,0%, vs 8,9% in H1 12. EBITDA turnaround was clear in Q2 13, as Recurring EBITDA margin reached 11,2%, vs 6,8% in Q2 12 (and 6,6% in Q1 13). Our performance in Q2 2013 shows the operational leverage that we have been able to deliver with 1,9% organic growth on a streamlined cost base.

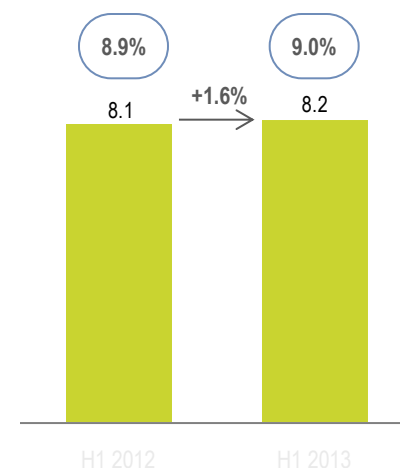
■ **Order intake** € 100.4m for the first half year and an order backlog of € 109.2m was achieved. Book to Bill ratio was well above 1.1

■ **FY 2013 outlook:** the performance in Q2 2013 shows the positive impact of the internal efficiency measures. This provides further comfort to our ability to meet our stated ambition to post positive organic revenue development and improving recurring EBITDA margin in comparison with Fiscal Year 2012.

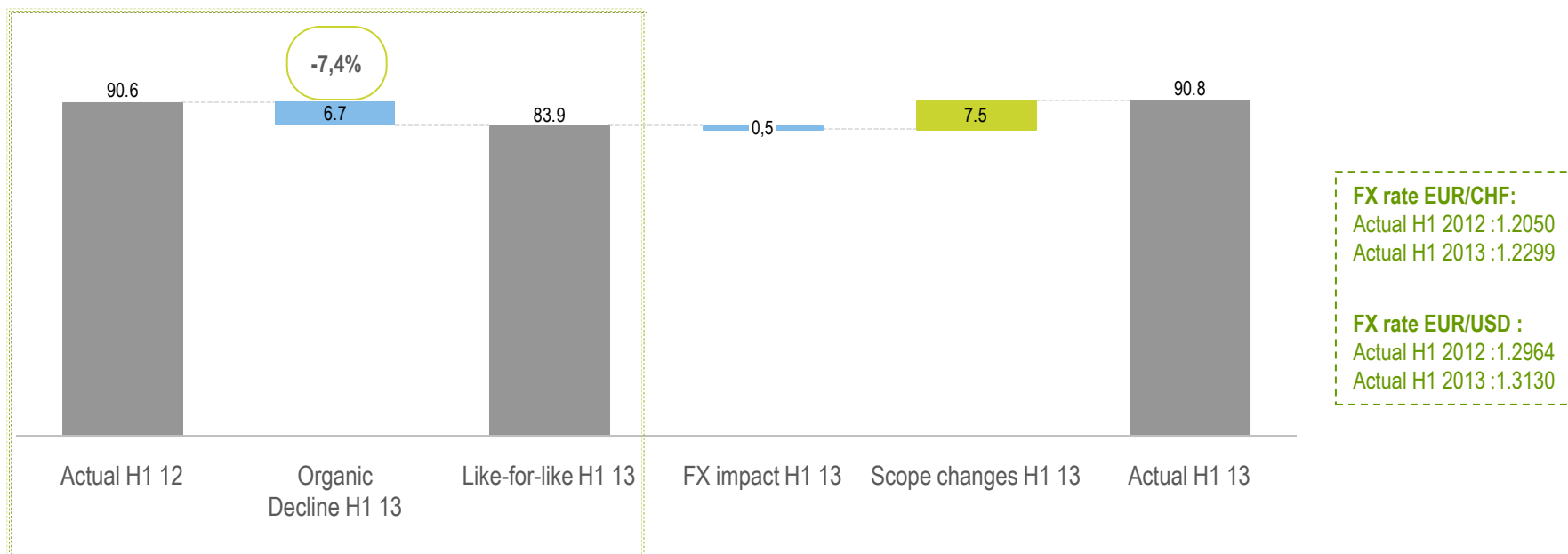
## H1 Group Sales (€ million)



## H1 Recurring EBITDA (€ million)



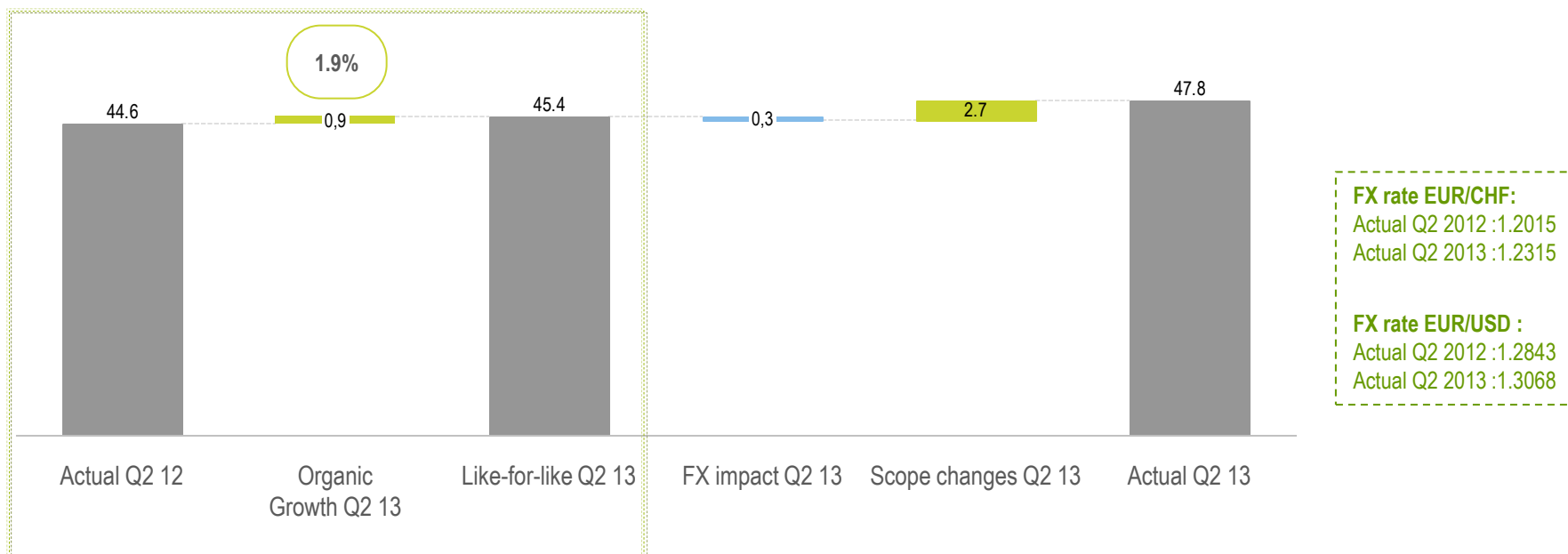
# REVENUE BRIDGE FROM ACTUAL H1 2012 TO ACTUAL H1 2013



■ H1 2013 revenues rose 0,2m€ to 90,8m€, reflecting 0,3% total growth, mainly driven by:

- ✓ Scope impact of +7,5m€, or +8,3%: H1 2013 scope changes reflect the impact of 'Inplastor' (consolidated 23.01.2012) and 'as electronics' (consolidated 01.06.2012).
- ✓ Organic decline of -6,7m€, or -7,4%; explained by a weak performance in Q1 2013 (-16,5% organic, driven by postponed delivery of some orders), only partially offset by a turnaround in Q2 (+1,9% organic).
- ✓ Currency effects of -0,5m€, or -0,6%, as the Euro strengthened against CHF and USD.

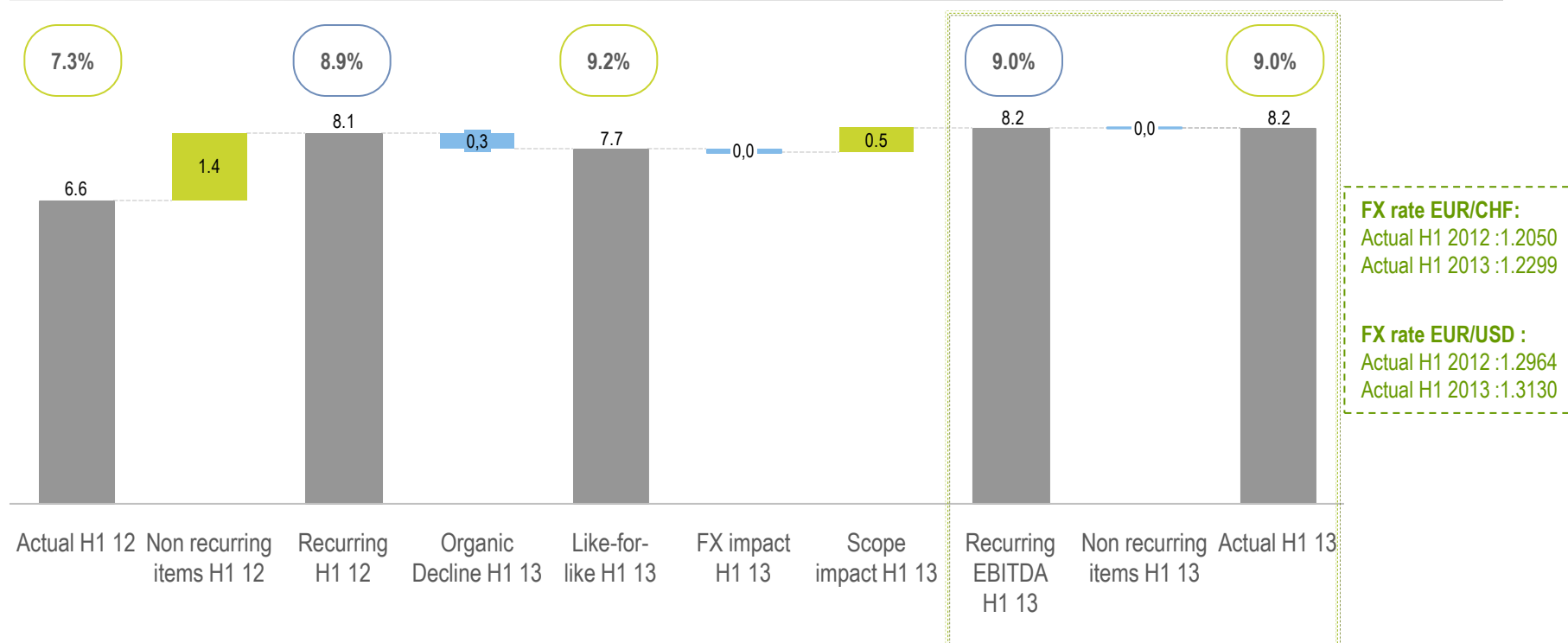
# REVENUE BRIDGE FROM ACTUAL Q2 2012 TO ACTUAL Q2 2013



■ Q2 2013 revenues rose 3,2m€ to 47,8m€, reflecting 7,2% total growth, mainly driven by:

- ✓ Scope impact of +2,7m€, or +6,0%: Q2 2013 scope changes reflect the impact of 'as electronics' consolidated on 01.06.2012.
- ✓ Organic growth of +0,9m€, or +1,9%: as the good start to Q2 recorded in April was confirmed in May/June.
- ✓ Currency effects of -0,3m€, or -0,7%, as the Euro strengthened against CHF and USD.

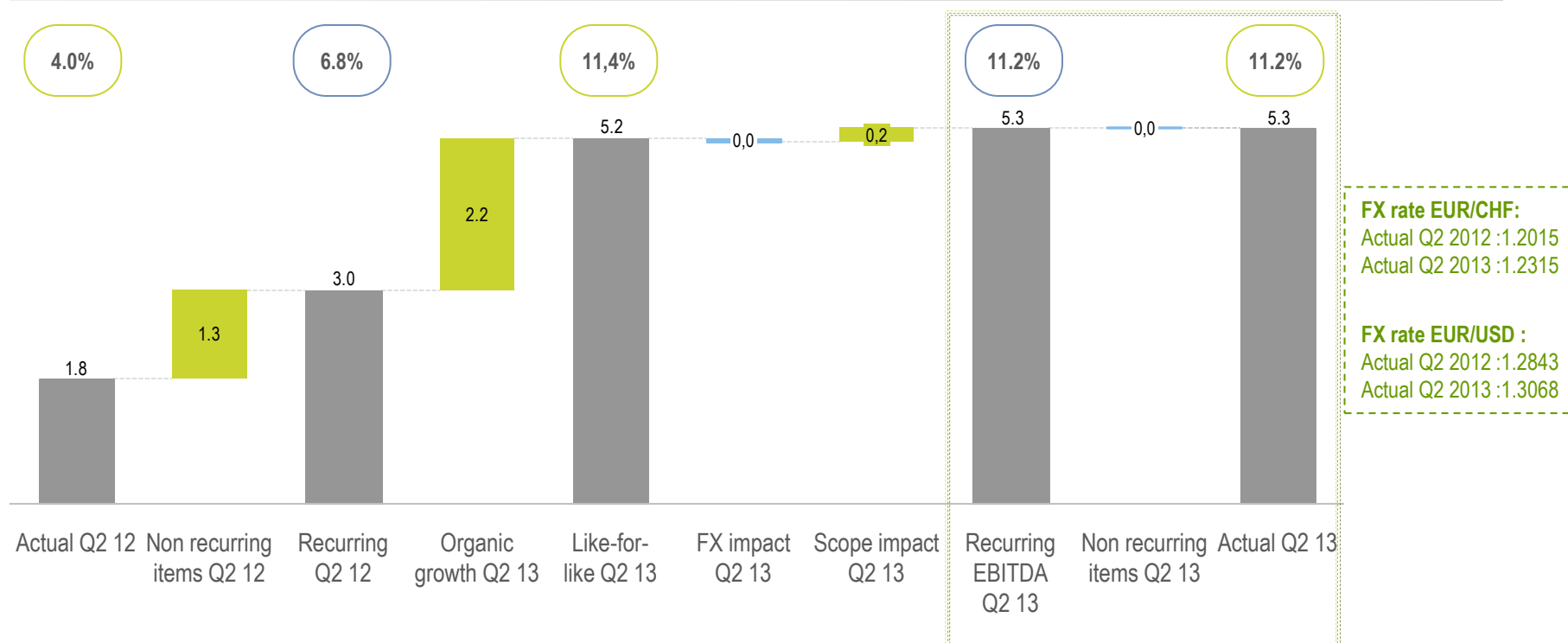
# EBITDA BRIDGE FROM ACTUAL H1 2012 TO ACTUAL H1 2013



- H1 2013 EBITDA reached 8,2m€, reflecting 9,0% EBITDA margin, up from 6,6m€ in H1 2012 (7,3% margin), mainly driven by:
  - ✓ Absence of non-recurring items in H1 2013, vs -1,4m€ in H1 2012 (mainly covering Restructuring & acquisition-related charges, as well as delayed IPO costs in 2012).
  - ✓ Positive scope impact in H1 2013 (+0,5m€), driven by the EBITDA generated by 'as electronics' and Inplastor.
  - ✓ Negative impact of organic decline in H1 2013 (-0,3m€), driven by -7,4% organic decline in revenues during the first half.



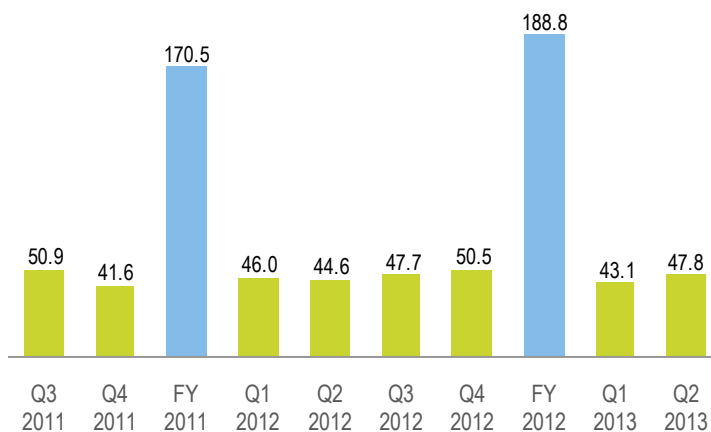
# EBITDA BRIDGE FROM ACTUAL Q2 2012 TO ACTUAL Q2 2013



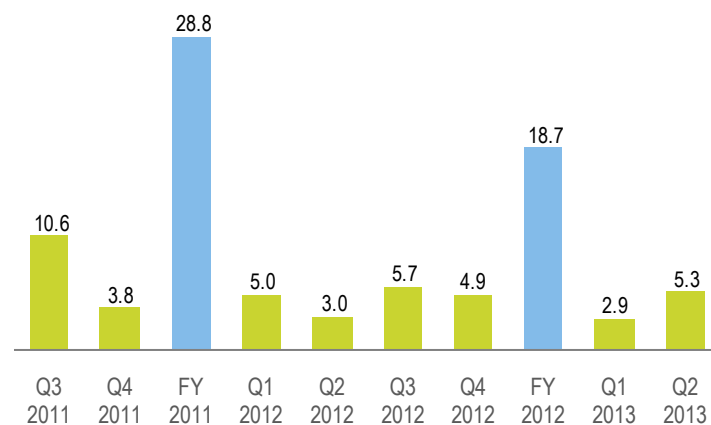
- Q2 2013 EBITDA reached 5,3m€, reflecting 11,2% EBITDA margin, up from 4,0% in Q2 2012 (6,8% on a recurring basis), as a result of the combined impact of our efforts to keep costs under control and revenue uplift experienced in Q2 2013. More precisely, our Q2 2013 performance was driven by:
  - ✓ Absence of non-recurring items in Q2 2013 (vs -1,3m€ in Q2 2012);
  - ✓ Positive impact of organic revenue growth on exceet's EBITDA (+2,2m€);
  - ✓ Positive scope impact (+0,2m€), driven by the EBITDA generated by 'as electronics'.

# REPORTED H1/Q2-13 VS MEDIUM-TERM TARGETS

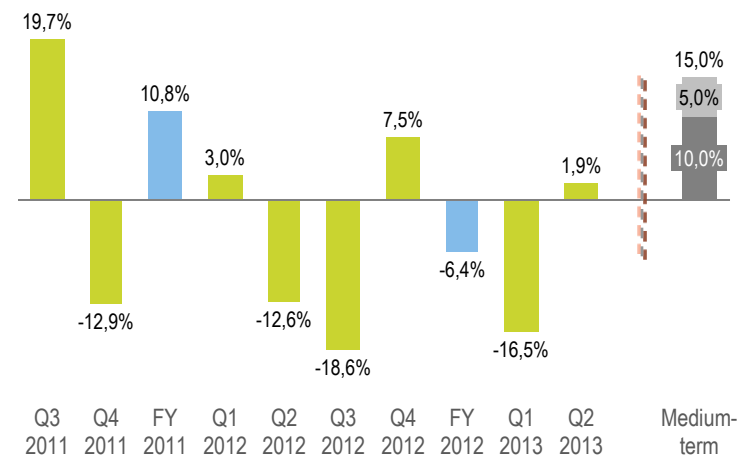
## Group Sales (€ million)



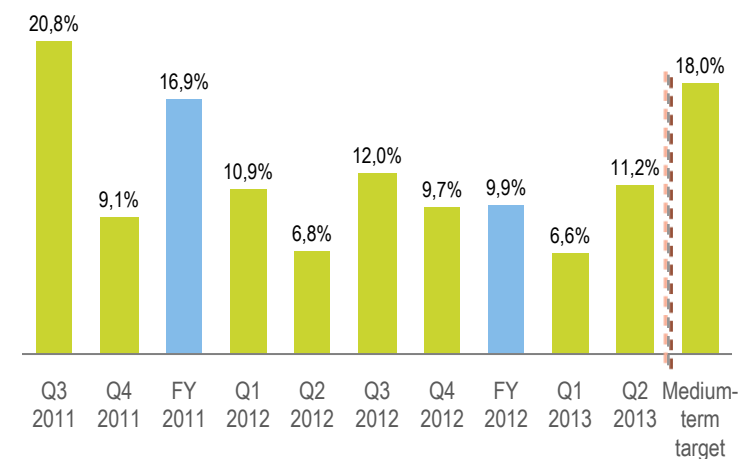
## Recurring EBITDA (€ million)\*



## Organic Growth Rate (%)



## Recurring EBITDA Margin (%)\*



\*FY2012 numbers reflect IAS 19 restatement

# STRENGTHS

|                          |                                                                                                                                                                  |
|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Miniaturization          | Strong skills in development & manufacturing of miniaturized electronic components, modules & systems                                                            |
| Health                   | Specialist with many years of experience in development and manufacturing of complete medical devices and experienced Partner for FDA approvals & certifications |
| Box-building             | Full Service Outsourcing Partner for the development and manufacturing of complete devices                                                                       |
| Complex Embedding        | Development, engineering and manufacturing of complex embedded solutions                                                                                         |
| Opto-electronics         | Development, manufacturing and testing partner for sensors and components                                                                                        |
| Secure Biometrics        | Trusted Partner in terms of personalization and secure identification for a wide range of applications                                                           |
| Enterprise Collaboration | Solution Provider for Secure Mobile Access and Identification                                                                                                    |

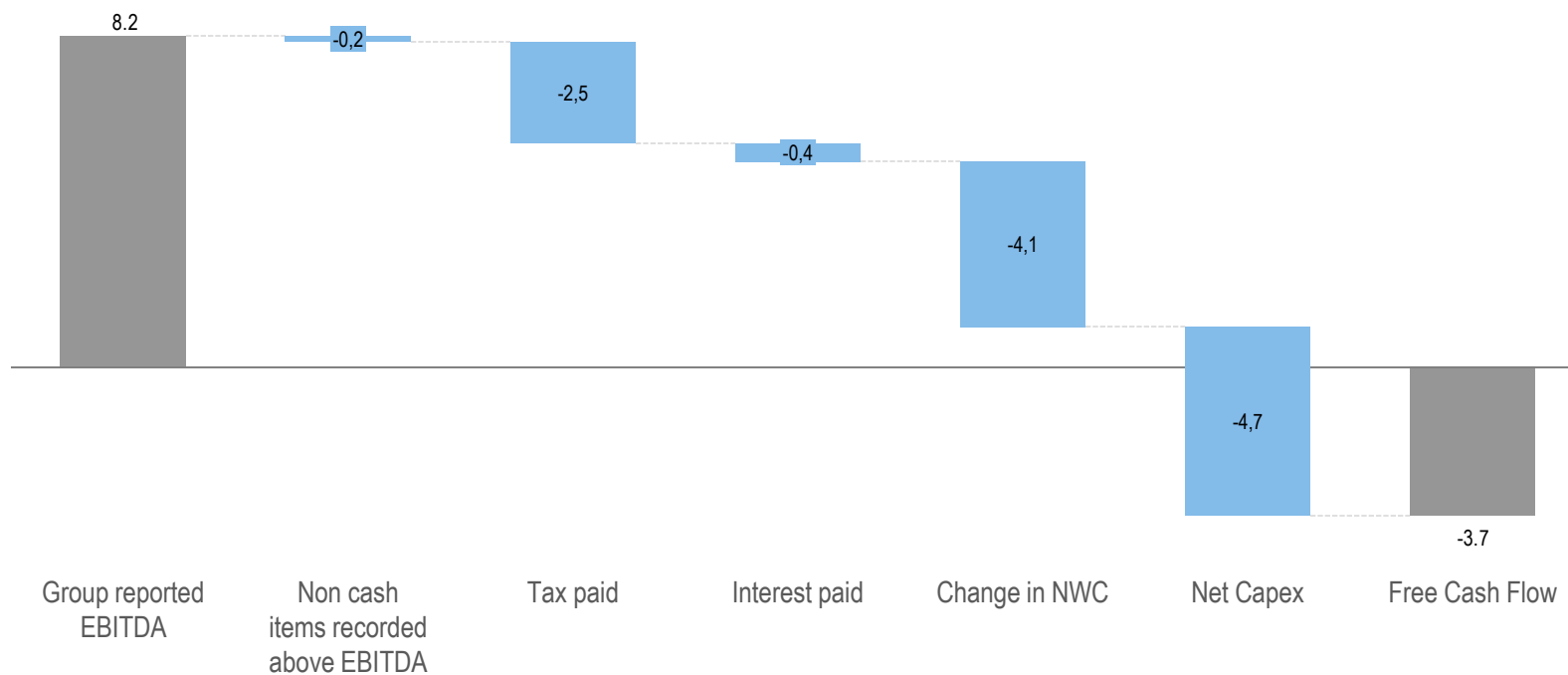
Thank you for your attention



# Appendix



# FROM EBITDA TO FREE CASH FLOW – H1 2013



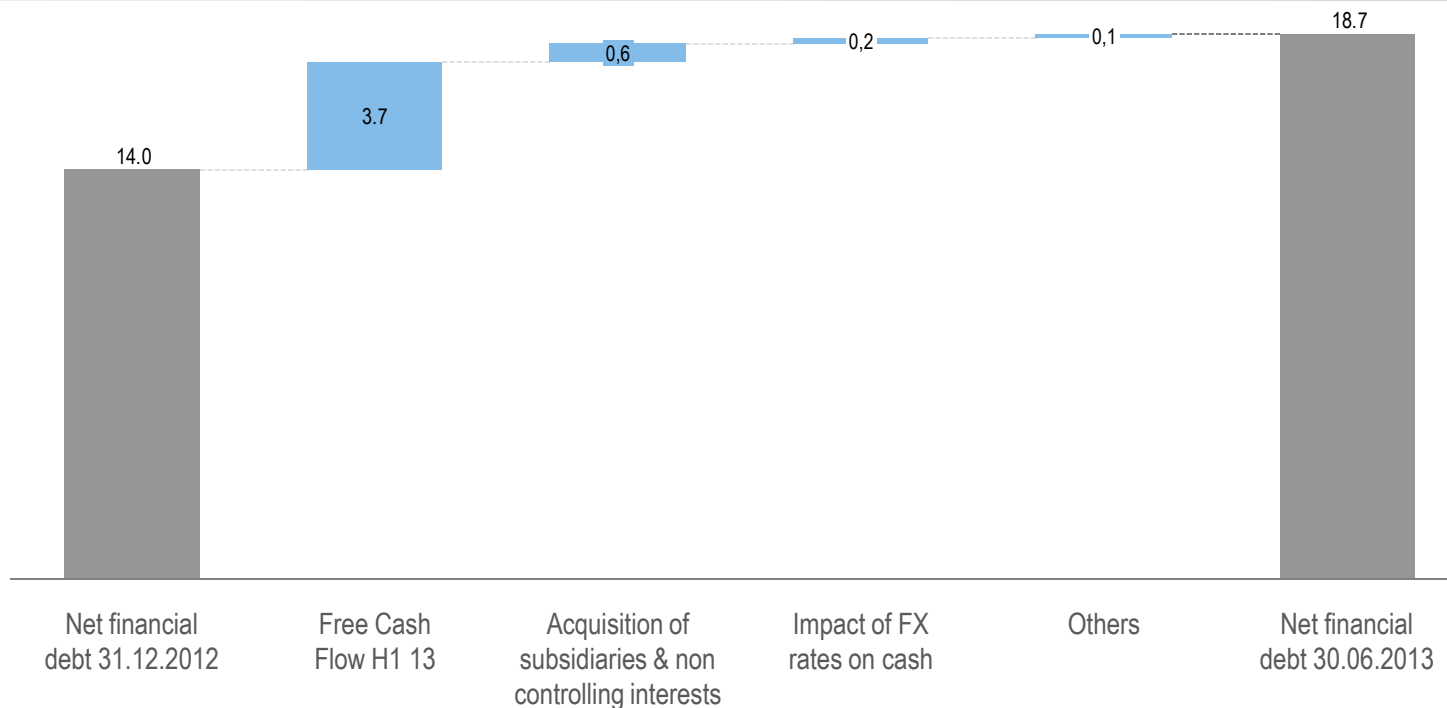
■ H1 2013 Free cash flow reached -3,7m€, as EBITDA (+8,2m€) was more than offset by sustained Capital Expenditure (-4,7m€), adverse Net Working Capital movements (-4,1m€) and tax payments (-2,5m€).

■ Net Working Capital has reached 85,6%\* of sales in Q2 2013, up from 75,3%\* in Q2 2012 (and down from 93,1%\* in Q1 2013). As expected, Net Working Capital as a % of sales\* declined slightly vs the Q1 2013 level, driven by better inventory absorption in Q2. Nevertheless, it remained at a higher level than a year earlier, which explains the outflow recorded in H1 2013.

■ Our Capex number includes equipment purchased under finance lease agreements and capitalized costs (including new facility in Berlin)

\*NWC/L3M Sales. L3M corresponds to 'Last-3-Month' Sales or Last Quarterly Sales.

# NET DEBT EVOLUTION BETWEEN 31.12.12 AND 30.06.13

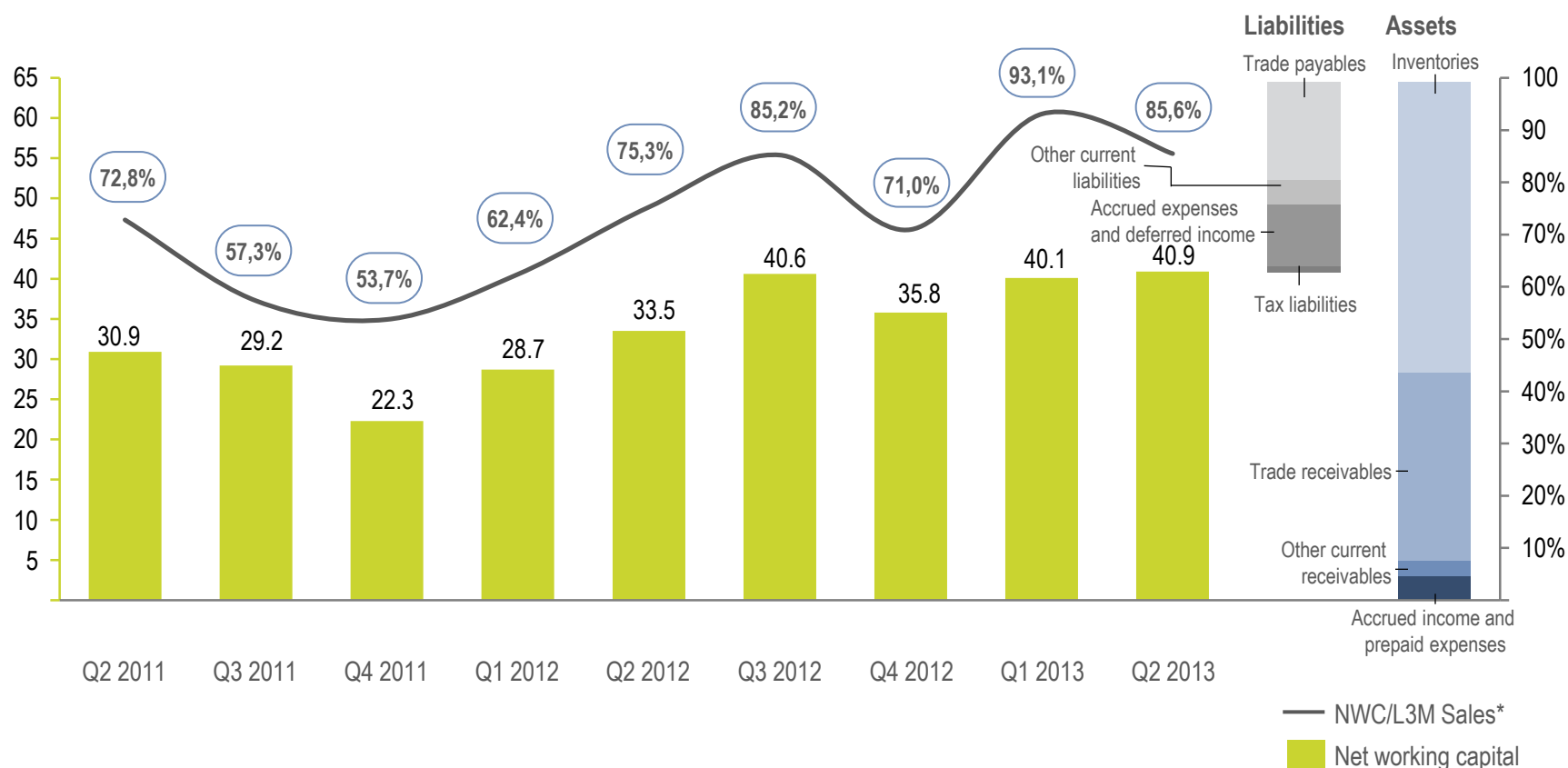


Net financial debt reached 18,7m€ at the end of June 2013, up from 14,0m€ at the end of December 2012. Net debt change was mainly driven by:

- Negative Free Cash Flow in H1 2013 (-3,7m€).
- Acquisition spending during the period (final instalment of -0,6m€ on exceet CZ s.r.o. – former The Art Of Packaging s.r.o.).



# NET WORKING CAPITAL ANALYSIS



■ Net Working Capital has reached 85,6%\* of sales in Q2 2013, up from 75,3%\* in Q2 2012 (and down from 93,1%\* in Q1 2013). As expected, Net Working Capital as a % of sales\* declined slightly vs the Q1 2013 level, driven by better inventory absorption in Q2. Nevertheless, it remained at a higher level than a year earlier, which explains the outflow recorded in H1 2013.

\*L3M: Last 3 Months

# GROUP INCOME STATEMENT

H1 2013 / H1 2012

| (in €m)                     | June 30, 2013 | June 30, 2012 |
|-----------------------------|---------------|---------------|
| <b>Revenue</b>              | <b>90,8</b>   | <b>90,6</b>   |
| Cost of sales               | -74,8         | -76,0         |
| <b>Gross profit</b>         | <b>16,0</b>   | <b>14,6</b>   |
| <i>% margin</i>             | 17,6%         | 16,1%         |
| Distribution costs          | -7,0          | -6,2          |
| Administrative expenses     | -6,3          | -6,9          |
| Other operating income      | 0,6           | 0,9           |
| <b>EBIT</b>                 | <b>3,3</b>    | <b>2,4</b>    |
| <i>% margin</i>             | 3,7%          | 2,7%          |
| <b>Net financial result</b> | <b>3,2</b>    | <b>-4,8</b>   |
| <b>Profit before tax</b>    | <b>6,6</b>    | <b>-2,4</b>   |
| Income tax                  | -1,6          | -1,3          |
| <b>Net profit</b>           | <b>5,0</b>    | <b>-3,8</b>   |
| <i>% margin</i>             | 5,5%          | -4,2%         |

| Key Financial Indicators              |            |            |
|---------------------------------------|------------|------------|
| <b>Reported EBIT</b>                  | <b>3,3</b> | <b>2,4</b> |
| + PPA Amortization                    | 1,7        | 1,2        |
| <b>= EBITA</b>                        | <b>5,0</b> | <b>3,6</b> |
| <i>EBITA margin</i>                   | 5,5%       | 3,9%       |
| <b>Reported EBIT</b>                  | <b>3,3</b> | <b>2,4</b> |
| + Depreciation charges & Amortization | 4,9        | 4,2        |
| + Non recurring items                 | 0,0        | 1,4        |
| <b>= Recurring EBITDA</b>             | <b>8,2</b> | <b>8,1</b> |
| <i>% Recurring EBITDA margin</i>      | 9,0%       | 8,9%       |

# SALES AND PROFIT PER SEGMENT

H1 2013 / H1 2012

|                      | ECMS   |        | IDMS   |        | ESS   |       | Corporate and others |        | Intersegment elimination |      | Group consolidation |        |
|----------------------|--------|--------|--------|--------|-------|-------|----------------------|--------|--------------------------|------|---------------------|--------|
| in euros million     | 2013   | 2012   | 2013   | 2012   | 2013  | 2012  | 2013                 | 2012   | 2013                     | 2012 | 2013                | 2012   |
| External revenue     | 69 228 | 63 929 | 19 695 | 24 742 | 1 917 | 1 914 | 0                    | 0      |                          |      | 90 840              | 90 585 |
| Intersegment revenue | 192    | 0      | 15     | 9      | 0     | 0     | 154                  | 177    | -361                     | -186 | 0                   | 0      |
| Total revenue        | 69 420 | 63 929 | 19 710 | 24 751 | 1 917 | 1 914 | 154                  | 177    | -361                     | -186 | 90 840              | 90 585 |
| EBITDA               | 9 755  | 8 522  | 480    | 595    | -228  | -41   | -1 809               | -2 449 |                          |      | 8 198               | 6 627  |
| EBIT                 | 6 353  | 5 809  | -881   | -765   | -322  | -150  | -1 830               | -2 485 |                          |      | 3 320               | 2 409  |

# CASH FLOW STATEMENT

H1 2013 / H1 2012

|                                                                | June 30, 2013 | June 30, 2012 |
|----------------------------------------------------------------|---------------|---------------|
| Profit before income tax                                       | 6,6           | -2,4          |
| Depreciation & amortization                                    | 4,9           | 4,2           |
| Other non cash items                                           | -0,5          | 0,4           |
| Interest Income/(expense), net                                 | -2,9          | 4,6           |
| <b>Operating results before changes in net working capital</b> | <b>8,0</b>    | <b>6,7</b>    |
| Changes to net working capital                                 | -4,1          | -8,0          |
| Tax paid (net)                                                 | -2,5          | -2,0          |
| Interest paid (net)                                            | -0,4          | -0,3          |
| <b>Cashflows from operating activities</b>                     | <b>1,0</b>    | <b>-3,6</b>   |
| Acquisition of subsidiaries, net of cash acquired              | -0,6          | -10,9         |
| Net Capex                                                      | -4,8          | -2,3          |
| <b>Cashflows from investing activities</b>                     | <b>-5,4</b>   | <b>-13,1</b>  |
| Repayments/proceeds of borrowings & repayment of finance lease | -1,0          | -2,8          |
| <b>Cashflows from financing activities</b>                     | <b>-1,0</b>   | <b>-2,8</b>   |
| <b>Net changes in cash and cash equivalents</b>                | <b>-5,4</b>   | <b>-19,6</b>  |
| Cash and cash equivalents at the beginning of the period       | 24,4          | 40,1          |
| Effect of exchange rate gains/(losses)                         | -0,2          | 0,1           |
| <b>Cash and cash equivalents at the end of the period</b>      | <b>18,8</b>   | <b>20,6</b>   |

# BALANCE SHEET

H1 2013 / FY 2012

| ASSETS                              |               |                   |
|-------------------------------------|---------------|-------------------|
|                                     | June 30, 2013 | December 31, 2012 |
| Tangible assets                     | 32,8          | 31,4              |
| Intangible assets                   | 60,5          | 62,3              |
| Deferred tax assets                 | 0,6           | 0,5               |
| Other non current assets            | 0,2           | 0,2               |
| Inventories                         | 36,2          | 35,8              |
| Trade receivables, net              | 23,5          | 20,1              |
| Other current receivables           | 2,8           | 3,1               |
| Current income tax receivable       | 1,4           | 1,3               |
| Cash and cash equivalents           | 18,8          | 24,4              |
| <b>Total assets</b>                 | <b>176,8</b>  | <b>179,1</b>      |
| LIABILITIES                         |               |                   |
| <b>Total equity</b>                 | <b>94,1</b>   | <b>90,3</b>       |
| Borrowings                          | 30,5          | 32,8              |
| Retirement benefit obligations      | 6,1           | 5,7               |
| Deferred tax liabilities            | 8,6           | 8,7               |
| Non current Provisions & others     | 1,2           | 1,1               |
| Trade payables                      | 12,2          | 10,7              |
| Other current liabilities           | 10,8          | 13,7              |
| Current Borrowings                  | 12,5          | 11,2              |
| Current Provisions & others         | 0,9           | 5,0               |
| <b>Total liabilities</b>            | <b>82,8</b>   | <b>88,8</b>       |
| <b>Total equity and liabilities</b> | <b>176,8</b>  | <b>179,1</b>      |

# IAS 19: IMPACT ON H1 2012 ACCOUNTS

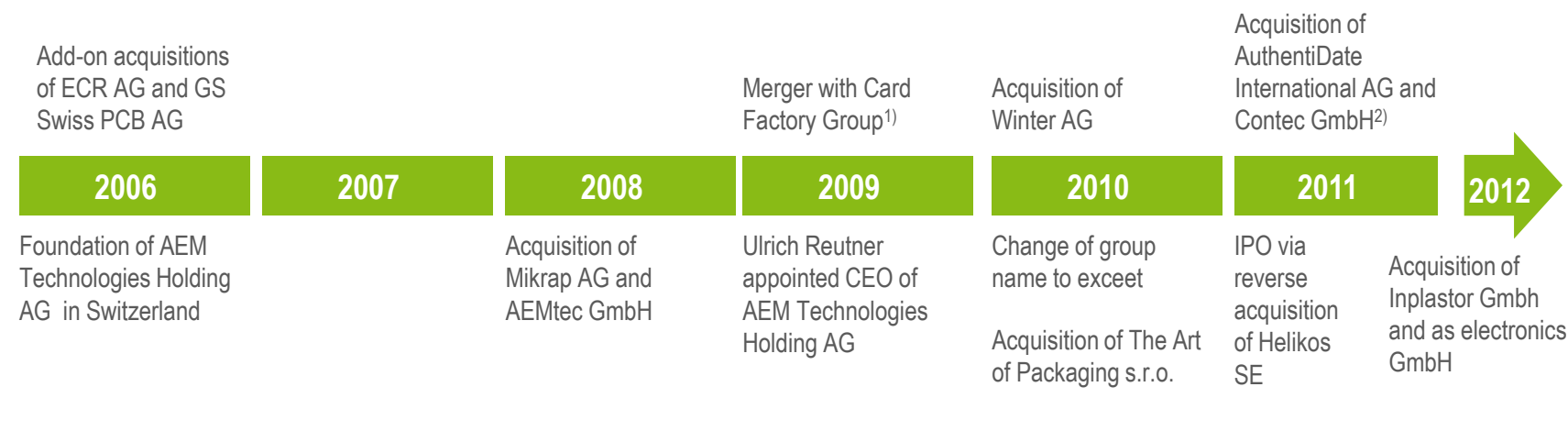
| Impact of IAS 19                  | H1 2012 reported | H1 2012 restated | Net Change    |
|-----------------------------------|------------------|------------------|---------------|
| Impact on Personal Costs          | -26,900          | -27,048          | -0,148        |
| <b>Impact on EBITDA</b>           | <b>6,775</b>     | <b>6,627</b>     | <b>-0,148</b> |
| Impact on Interest Costs          | -1,549           | -1,591           | -0,042        |
| <b>Impact on Financial Result</b> | <b>-4,803</b>    | <b>-4,845</b>    | <b>-0,042</b> |
| Impact on Tax Charge              | -1,355           | -1,330           | 0,025         |
| <b>Impact on Net Profit</b>       | <b>-3,601</b>    | <b>-3,766</b>    | <b>-0,165</b> |

IAS 19 (Employee Benefits) brings slight modifications to 2012 accounts, as detailed below:

- Replacement of interest costs and expected return on plan assets by a net interest amount that is recognized within the financial result, by applying the discount rate to the net defined benefit liability (asset).
- Inclusion of expected changes in mortality using estimates of mortality improvements and change to the required general mortality tables for actuarial calculations recognized in other comprehensive income.
- Retrospective application of risk sharing of employee contributions in the determination of the defined benefit liability.

# HISTORY OF EXCEET

## exceet's history



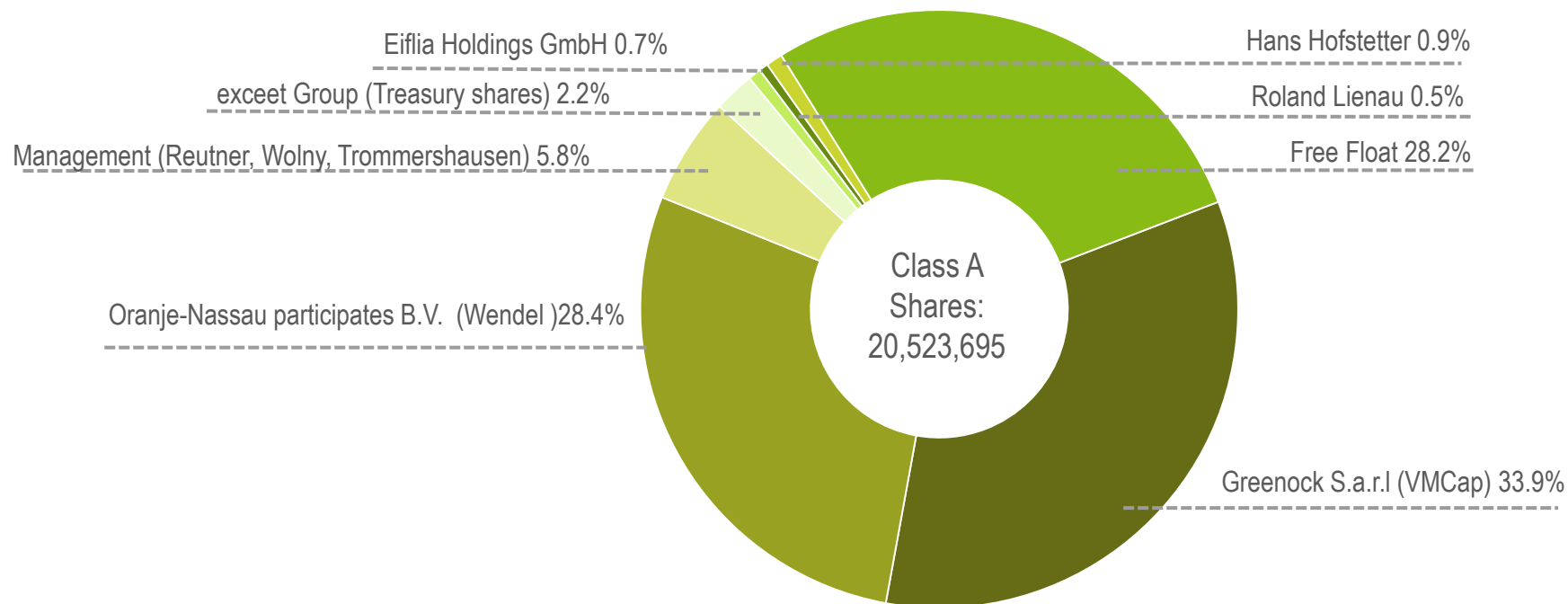
## Foundation dates



1) Including NovaCard GmbH, idVation GmbH, PPC Card Systems GmbH/B.V., VisionCard GmbH. 2) Closing occurred in April/May 2011. 3) Infineon spin-off. Source: exceet

2) Since January 2013 Rebranding of NovaCard, VisionCard, PPC, Winter, the Art of Packaging as exceet Card Group

# OWNERSHIP STRUCTURE



## Class A (public) shares: 20,523,695

|                                                 |       |
|-------------------------------------------------|-------|
| 1 Greenock S.a.r.l (Vorndran Mannheims Capital) | 33.9% |
| 2 Oranje-Nassau participaties B.V.              | 28.4% |
| 3 Management (Reutner, Wolny, Trommershausen)   | 5.8%  |
| 4 exceet Group (Treasury shares)                | 2.2%  |
| 5 Hans Hofstetter                               | 0.9%  |
| 6 Eiflia Holdings GmbH                          | 0.7%  |
| 7 Roland Lienau                                 | 0.5%  |

|                                |              |
|--------------------------------|--------------|
| <b>Sum, major shareholders</b> | <b>72.4%</b> |
| <b>Free Float</b>              | <b>27.6%</b> |



# CLASS B AND C SHARES

## Class B (Founding) shares

### 5.21 m Founding Shares

|                                             |               |
|---------------------------------------------|---------------|
| 1 Wendel                                    | 89.0%         |
| 2 Prof. Hermann Simon                       | 5.5%          |
| 3 Roland Lienau                             | 5.5%          |
| <b>Total share of founding shareholders</b> | <b>100.0%</b> |

## Class C (Earn-out) shares

### 9.0m Earn-out Shares

|                                            |               |
|--------------------------------------------|---------------|
| 1 Ventizz Capital Fund III                 | 87.3%         |
| 2 Ulrich Reutner                           | 6.0%          |
| 3 Robert Wolny                             | 6.0%          |
| 4 Jan Trommershausen                       | 0.6%          |
| <b>Total share of earnout shareholders</b> | <b>100.0%</b> |

## Summary of issuable public shares

|                                  | EUR12             | EUR13             | EUR14             | EUR15             | EUR16             |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Class B (founding) shares</b> |                   |                   |                   |                   |                   |
| 1 Class B2: Converts at EUR 14   |                   |                   | 2,105,263         |                   |                   |
| 2 Class B3: Converts at EUR 16   |                   |                   |                   |                   | 2,105,263         |
| 3 Class B4: Converts at EUR 12   | 1,000,000         |                   |                   |                   |                   |
| <b>Class C(earn-out) shares</b>  |                   |                   |                   |                   |                   |
| 4 Class C1: Converts at EUR 12   | 3,000,000         |                   |                   |                   |                   |
| 5 Class C2: Converts at EUR 13   |                   | 3,000,000         |                   |                   |                   |
| 6 Class C3: Converts at EUR 15   |                   |                   |                   | 3,000,000         |                   |
| <b>Total public shares</b>       | <b>20,523,695</b> | <b>24,523,695</b> | <b>27,523,695</b> | <b>29,628,958</b> | <b>32,628,958</b> |
|                                  |                   |                   |                   |                   | <b>34,734,221</b> |

In Dialogue ...



**Robert Wolny**  
*Chief Operating Officer IDMS*

**Ulrich Reutner**  
*Chief Executive Officer*

**Jan Trommershausen**  
*Chief Operating Officer ECMS*

This presentation contains forward-looking statements based on beliefs of exceet Group SE management. Such statements reflect current views of exceet Group SE with respect to future events and results and are subject to risks and uncertainties. Actual results may vary materially from those projected here, due to factors including changes in general economic and business conditions, changes in currency exchange, the introduction of competing products, lack of market acceptance of new products, services or technologies and changes in business strategy. exceet Group SE does not intend or assume any obligation to update these forward-looking statements.

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