



Company Presentation

February 2017

■ **Business Model**

- Selected Applications & Operational Highlights
- Financial Review & Analysis
- Growth Potential & Group Strengths

exceet is an international technology group specialized in development and production of intelligent, complex and secure electronics.

exceet is focussed on the Health, Industry and Security markets.

exceet offers solutions for applications in Body Wearable Electronics, Opto-Electronics and Internet of Things (IoT)

(in EUR million)	Continued operations	
	FY 2015	FY 2016
Net Sales	136.4	135.3
EBITDA	10.0	8.1
EBITDA Margin	7.3%	6.0%
CAPEX ¹⁾	4.7	7.1
Free Cash Flow	3.0	(6.8)
Net Financial Debt	9.1	5.4
FTEs ²⁾	643	642

1) Net CAPEX including equipment purchased under finance lease agreements

2) Full Time Equivalent

Design

Development

Engineering

Production

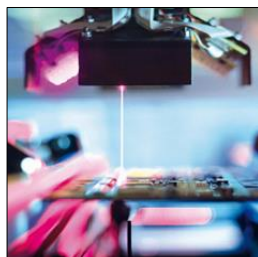
Solutions

Services

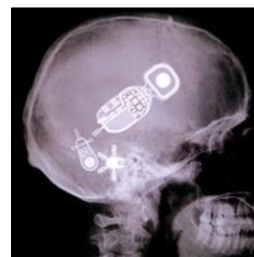
Highly Miniaturized



Highly Precise



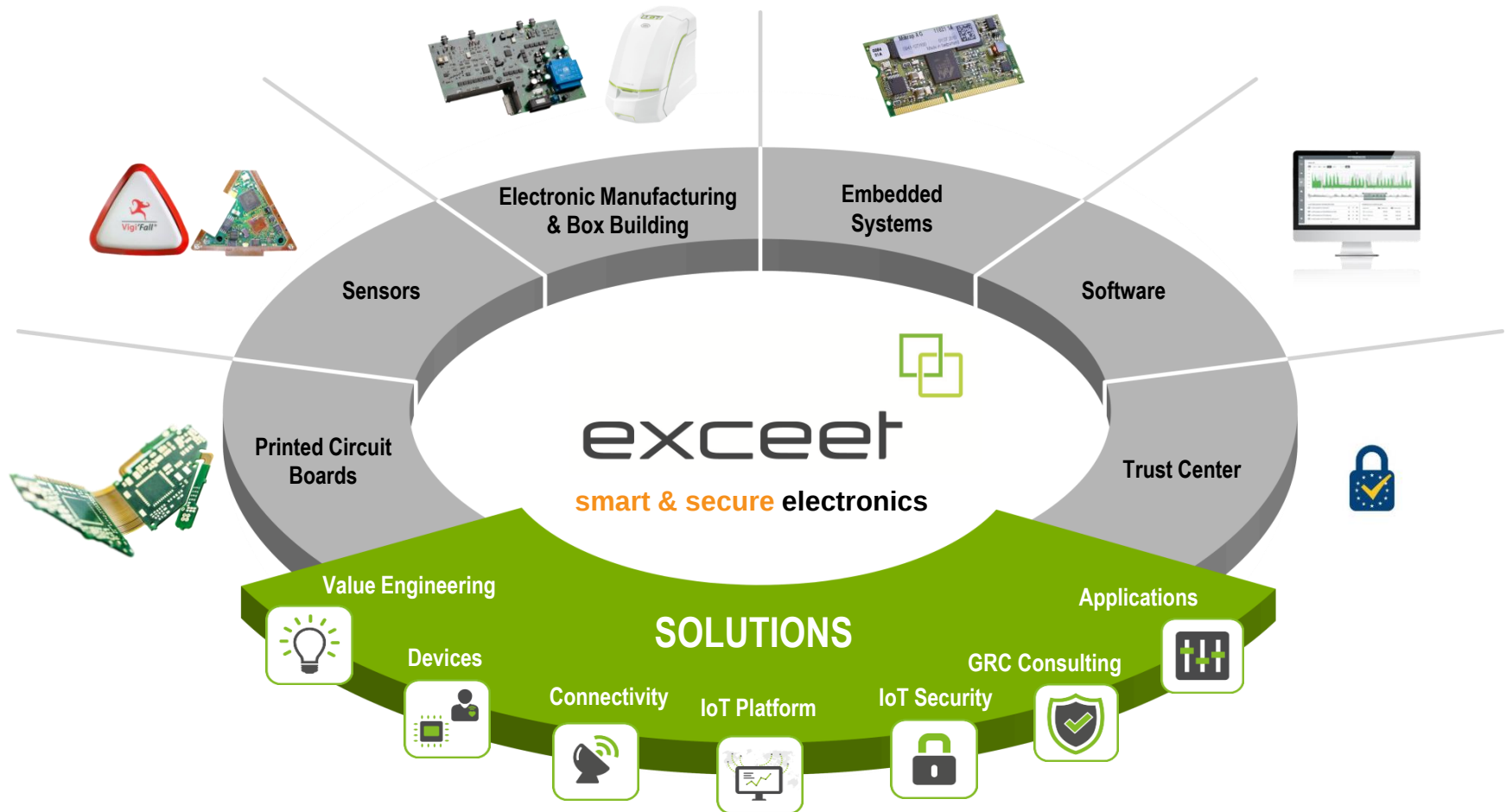
Highly Reliable



Highly Secure

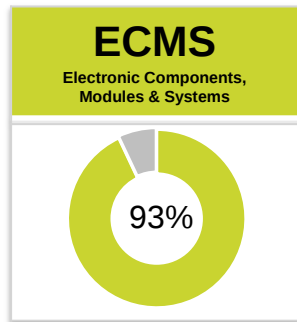


Our Activities



Our Segments

Reporting Segments*



Competences

Miniaturization

Certified Box-
Building

Embedding

Precise
Placement

Secure Data
Handling

End Markets*

Health



45% of group net sales

Industry



55% of group net sales

Application Examples

- Hearing Aids
- Diagnostic Devices
- Wearables
- Implants
- Telematic Infrastructure & Applications

- IoT
- PKI
- Cloud-Based Security Services
- Secure Access Solutions
- Digital Signatures and Trust Center

- Machine Control Units
- Intelligent Displays
- Multi Channel Optic Transceiver
- Embedded Control Processors
- Gateways & Routers
- Drive Control Systems
- Smart Connectivity Solutions

*share of twelve month group sales (rolling)



27 July 2016 exceet warrants expired



15 September 2016 cancelation of all Class B and C Shares



30 September 2016 sale of the card business (IDMS Segment)



1 January 2017 new organizational structure in place



Lean characteristics in capital, operational and organizational structure will reduce future overhead costs by about EUR 2 millions on an annual basis

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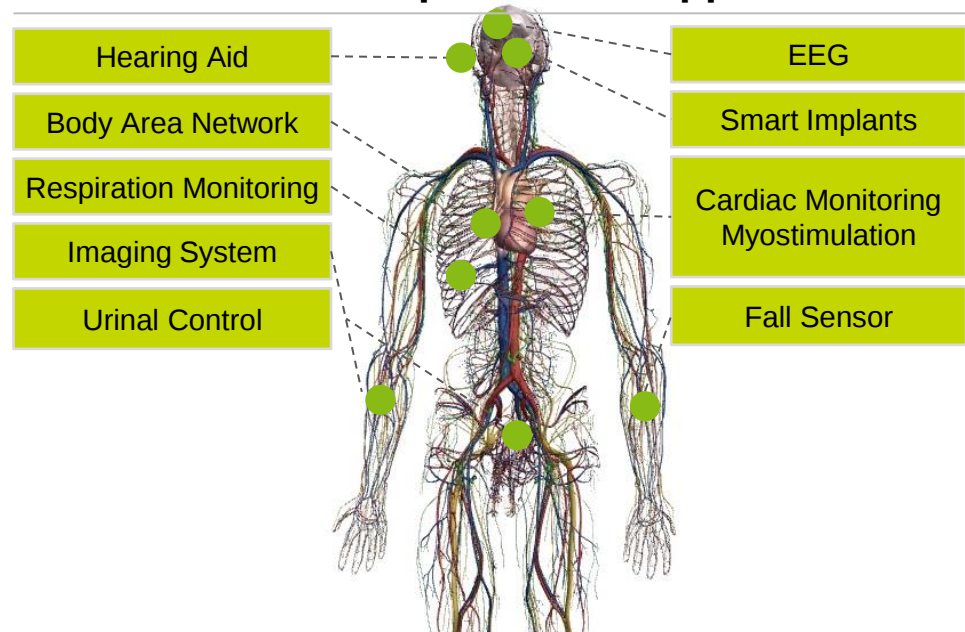
Miniaturized, complex, durable electronics for highest medical requirements

Strategic focus

- Focus on miniaturized electronics for sophisticated applications in life supporting systems, diagnostic and ambient assisted living
- Focus on highly complex and miniaturized PCBs for implantable or body wearable applications

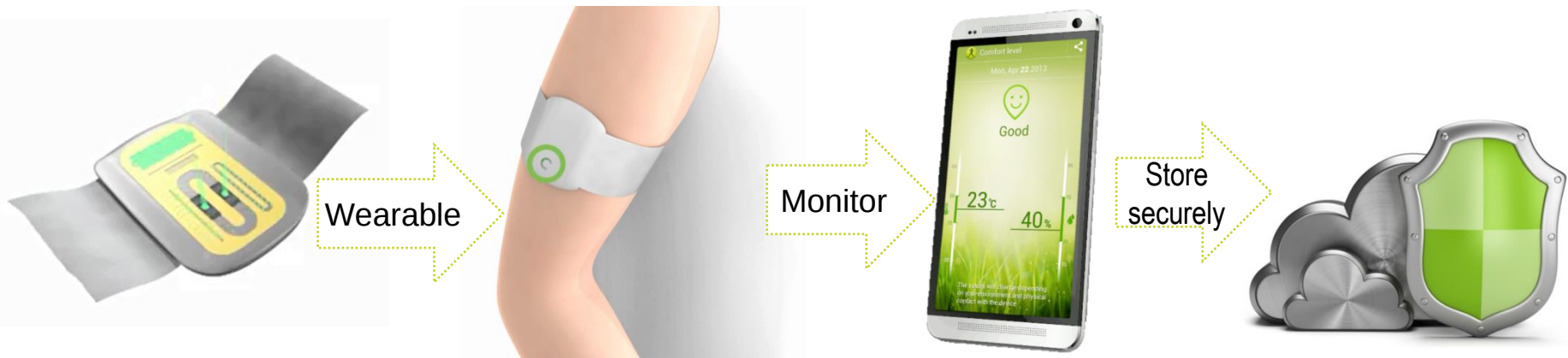
- Life supporting systems
- Diagnostic
- Ambient assisted living

Electronics in sophisticated applications



Miniaturized turnkey electronics for the medical technology market

exceet as a full-service partner along the entire value chain



Device developed and manufactured by exceet

Mobile monitoring APP

Secure cloud storage

Highlights

- exceet will develop and manufacture new body monitor including a charging station
- Conduct all quality assurance tests required for certification and deliver the devices in ready-to-ship packaging

Advantages for customers / users

- New product aims to assist patients under medical treatment by continuously transmitting vital sign data
- Continuous monitoring of heart rate, blood oxygenation, body temperature and other important vital parameters

Development & Production of highly miniaturized, extremely durable PCBs



4-Layer Rigit-Flex Board by exceet

Newest generation of Implantable Cardioverter Defibrillator

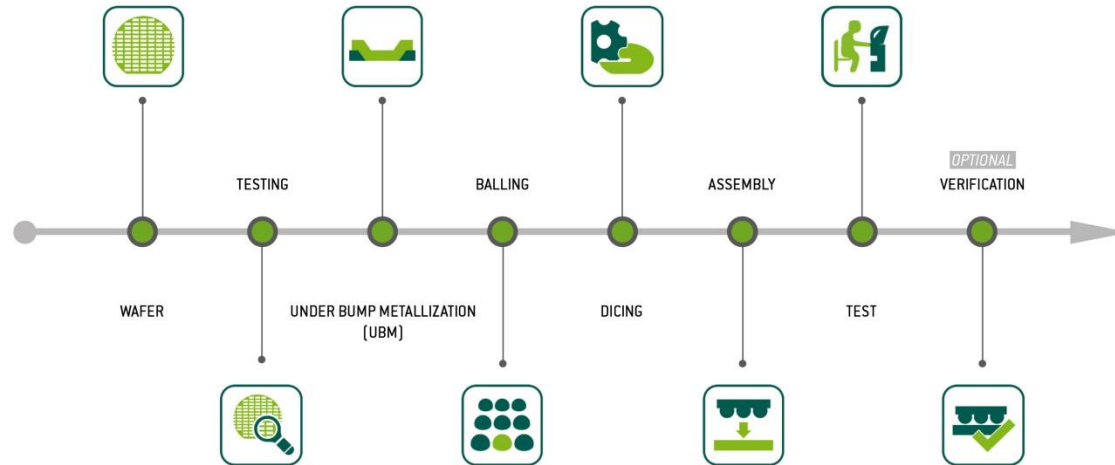
Description

- exceet provides the PCB for a subcutaneous Implantable Cardioverter Defibrillator
- Expected lifetime: 11+ years
- Size of the device: 29.5 cm³ and 9.9 mm thickness

Advantages for customers / users

- Remote patient management with weight scale, blood pressure sensors and respiratory rate trend
- Simplifies usage through ECG technology for at home monitoring of cardiac rhythms

From Wafer to End Product within 8 Weeks



Description

- exceet expanded value chain in a microchip placement and offers state-of-the-art production facility in Germany
- exceet provides all manufacturing steps from raw wafer product to fully fitted circuit board in less than 8 weeks
- Substantial reduction of cycle times due to the consistent avoidance of interface losses

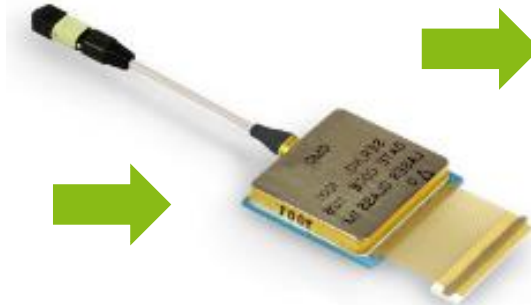
Advantages for Customers

- Competitive advantages and short time to market thanks to exceets' short delivery times
- Transparent product traceability, because exceet, as one single supplier, assumes responsibility for the entire production chain
- Optimized coordination between customer and supplier due to the close geographical proximity and longstanding practical experience

Fast data communication – especially in small spaces



Optical signal



Multi-Channel optical transceiver



Electronic signal

Description

- Optical signals are converted to electrical information via integrated detectors and further processed by suitable trans-impedance amplifiers (TIA)
- Flex soldering, precision $\pm 30\mu\text{m}$
- Placement accuracy of photodiode $\pm 1\mu\text{m}$
- Dicaps & Chip resistors accuracy $\pm 20\mu\text{m}$

Advantages for customers / users

- Reduction of cost and space in the field of data-communication
- Faster data communication
- Higher volumes of data can be transmitted



Description

- Control unit & display for ventilating system for controlled ventilation of energy efficient house building
- Control unit incl. remote control system
- Modern & user-friendly display
- Easy to use web interface for remote access

Advantages for customers / users

- Ventilation in rented apartments can be centrally controlled by the custodian or owner
 - Prevention of mould formation
 - Ventilation in case of vacancy
- Remote access for service & support
 - Cost reduction
 - Enhanced service

LED lighting for harsh environments



Description

LED control system for various applications:

- Engineering and production
- State-of-the-art facility
- Small and high volumes

Advantages for customers / users

- Coating and encapsulation (pressure resistant)
- High light output
- Thermal management
- Temperature range: -30° to +50°C

Market Requirements

Access-, Personalization- & Payment Solutions

- secure authentication & identification
- data integrity & confidentiality
- encryption (secure key management)

Certifications

- industry specific product certifications
- business process related certifications (compliance)
- certified exceet production processes

Governance, Risk & Compliance (GRC)

- data security
- data protection
- risk management

exceet Offers

Consulting Hardware Software Services

- PKI solutions (Public-Key-Infrastructures)
- HSMs (Hardware-Security-Modules) – implementation & applications

Consulting Hardware Software Services

- PLM (Product Lifecycle Management)
- industry specific approval processes & certifications, e.g. FDA compliance
- ISO 27001 & ISO 8001 consulting
- numerous exceet certifications, e.g. ISO 9001, ISO 13485, ISO 80079-34, AS EN 9100, ISO 14001, Trust Center

Consulting Hardware Software Services

- preparation of external data protection audits
- implementation of ISMS (Information Security Management Systems)
- risk analysis

Ready for secure industrial Internet of Things (IoT)

exceet communication box supplements the control system of one of the largest car wash groups in Europe



Description

- Selection and realization of a customer specific pilot IoT Platform for networking of machine tools
- exceet provided & supported
 - Innovation engineering
 - Platform integration & customizing
 - Specific platform interfaces
 - Graphical user interface
 - Individual presentation of machine tool data

Advantages for customers / users

- Just in time information about car wash use, detergent consumption and technical breakdowns
- Optimized controlling and timing of materials, maintenance and repair
- Reduction of breakdowns

Intelligent & secure networking of machine tools



Description

- Selection and realization of a costumer specific pilot IoT Platform for networking of machine tools
- exceet provided & supported
 - Innovation engineering
 - Platform integration & customizing
 - Specific platform interfaces
 - Graphical user interface
 - Individual presentation of machine tool data

Advantages for customers / users

- Comprehensive, real-time machine tool data available at different locations and devices
- Individual data processing
- Intuitive operable user interface
- Target: Cost reduction, process & quality optimization by immediate detection of down times, maintenance, etc.

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Financial Highlights (Continued operations)

Net Sales

- Revenues are down 0.8% to EUR 135.3 million (2015: EUR 136.4 million)
- Organic decline: 0.2%
- FX Impact: (0.6%)

Free Cash Flow

- Free Cash Flow EUR (6.8) million (2015: EUR 3.0 million) driven by:
 - Operational Cash Flow EUR 0.3 million (2015: EUR 7.6 million)
 - Capex of EUR 7.1 million (2015: EUR 4.7 million)
 - Working Capital Movement of EUR (2.2) million (2015: EUR 1.4 million)

EBITDA

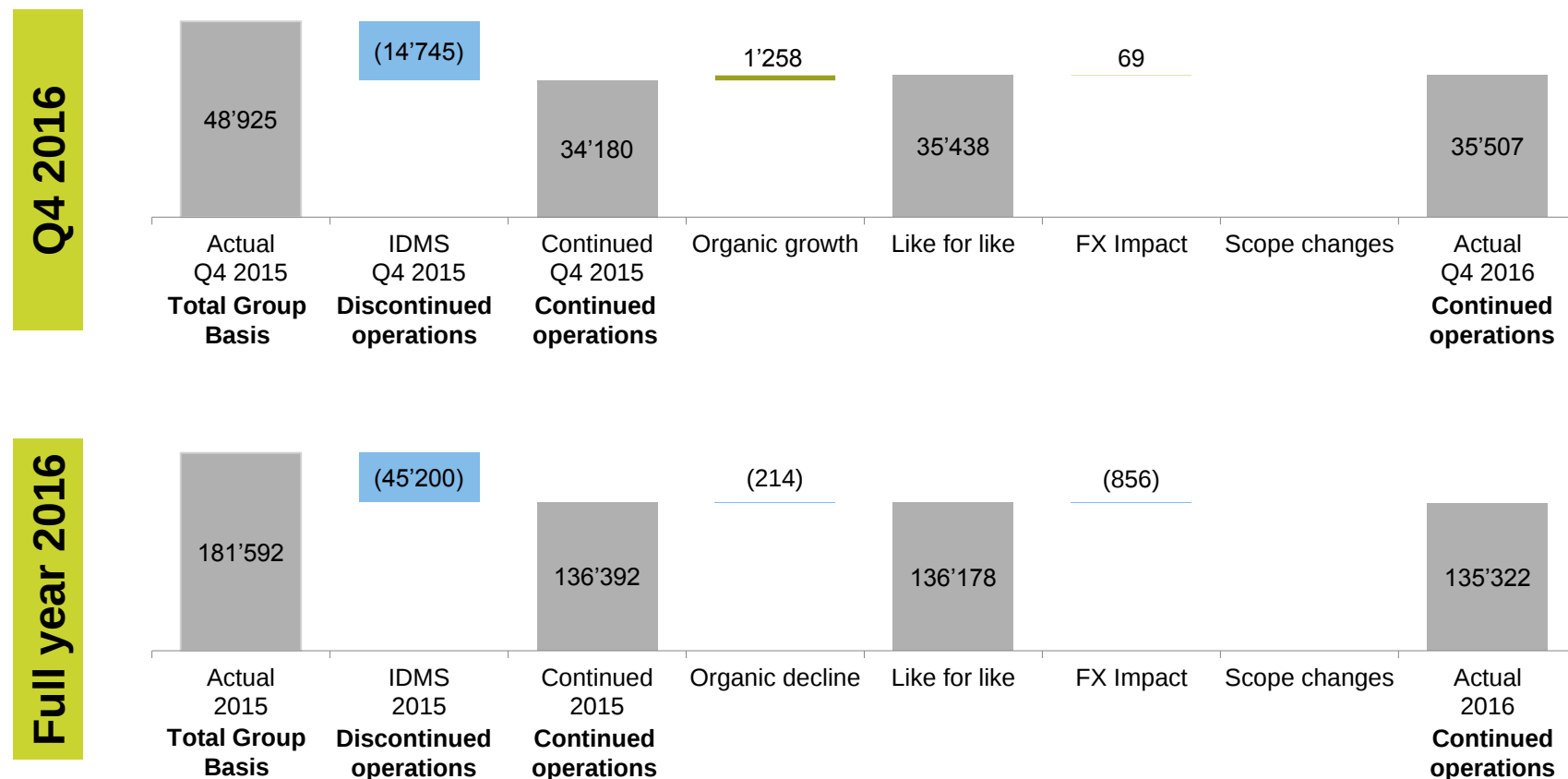
- 2016 EBITDA down 19.0% to EUR 8.1 million (2015: EUR 10.0 million)
- 6.0% EBITDA Margin (2015: 7.3%)

Net Debt

- Net Debt of EUR 5.4 million (31.12.2015: EUR 9.1 million)
- Cash position of EUR 30.9 million (31.12.2015: EUR 29.1 million)

Net Sales

(in EUR 1'000)



FX rate EUR/CHF: Actual 12M 2016: 1.0902 / Actual 12M 2015: 1.0679

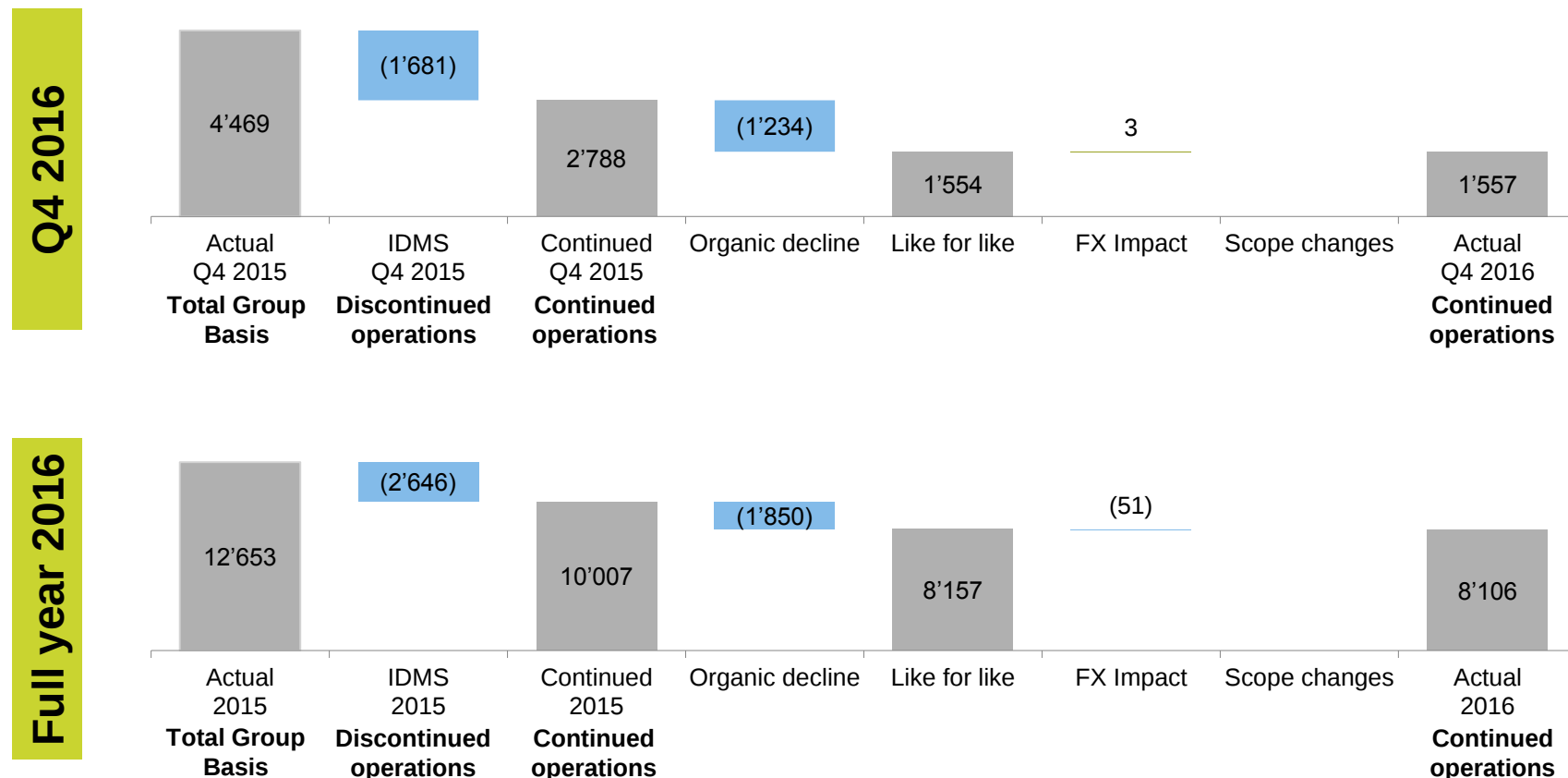
FX rate EUR/USD: Actual 12M 2016: 1.1065 / Actual 12M 2015: 1.1092

FX rate EUR/CHF: Actual Q4 2016: 1.0798 / Actual Q4 2015: 1.0848

FX rate EUR/USD: Actual Q4 2016: 1.0789 / Actual Q4 2015: 1.0953

EBITDA

(in EUR 1'000)



FX rate EUR/CHF: Actual 12M 2016: 1.0902 / Actual 12M 2015: 1.0679

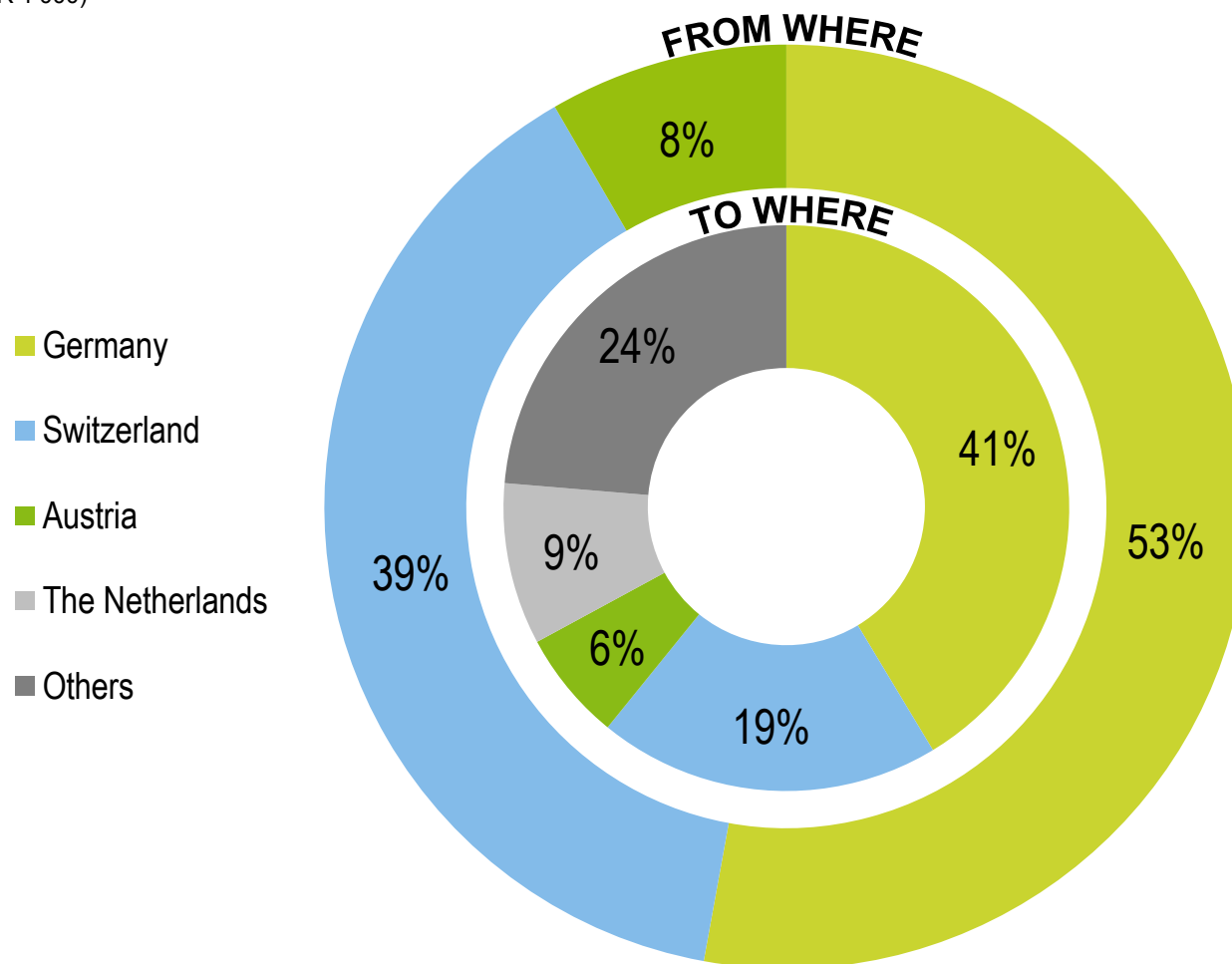
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FX rate EUR/USD: Actual Q4 2016: 1.0789 / Actual Q4 2015: 1.0953

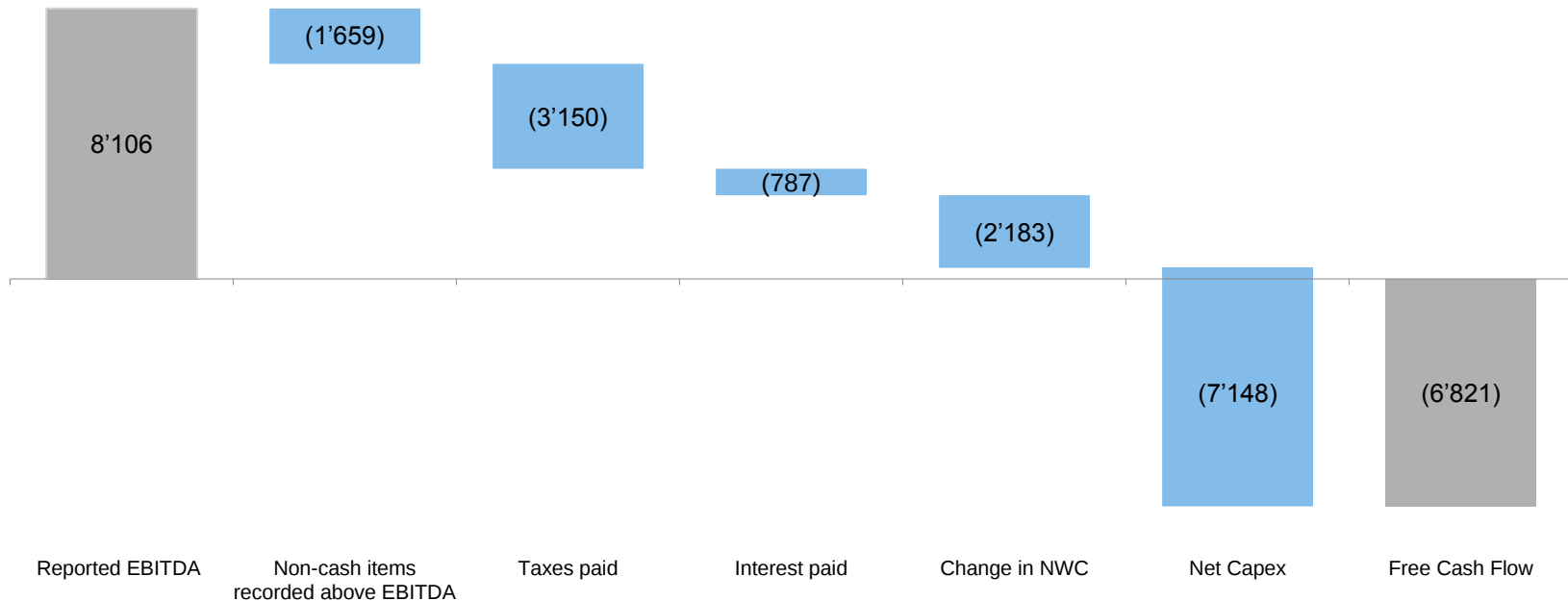
Net Sales by Countries 2016 (Continued operations)

(in EUR 1'000)



From EBITDA to Free Cash Flow (Cont. operations)

(in EUR 1'000)

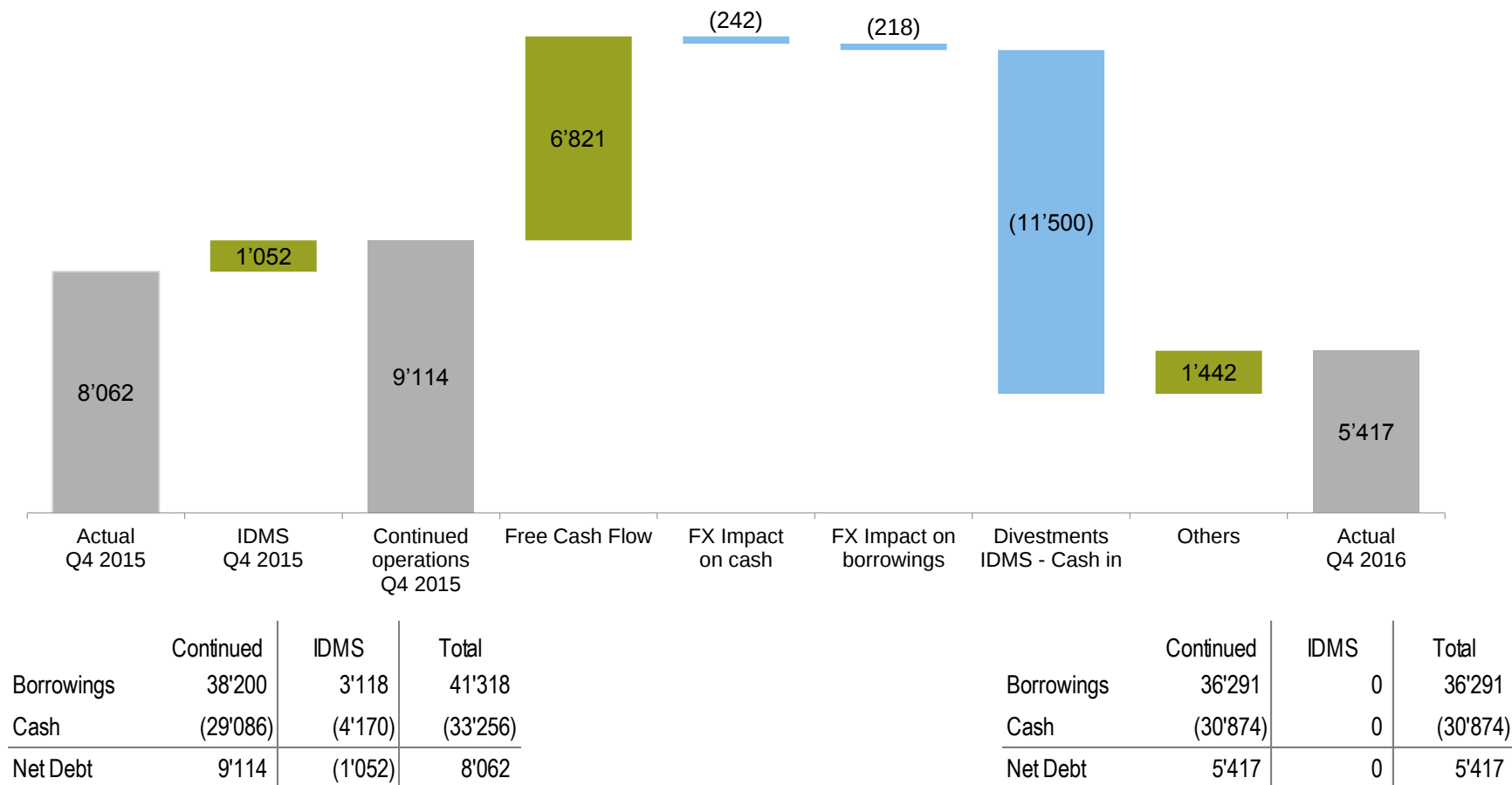


- Free Cash Flow in 2016 EUR (6.8) million versus EUR 3.0 million in 2015
- Main Free Cash Flow Drivers are:
 - Lower EBITDA Performance in 2016 of EUR 8.1 million versus EUR 10.0 million in 2015
 - Increase of Net Capital Expenditure¹⁾ (from EUR (4.7) million in 2015 to EUR (7.1) million in 2016)
 - Outflow from Net Working Capital movements EUR (2.2) million in 2016 (2015: inflow EUR 1.4 million)
 - Lower tax payments in 2016 of EUR (3.2) million versus EUR (4.7) million in 2015

¹⁾ Capital expenditure includes equipment purchased under finance lease agreements and capitalized costs

Net Debt

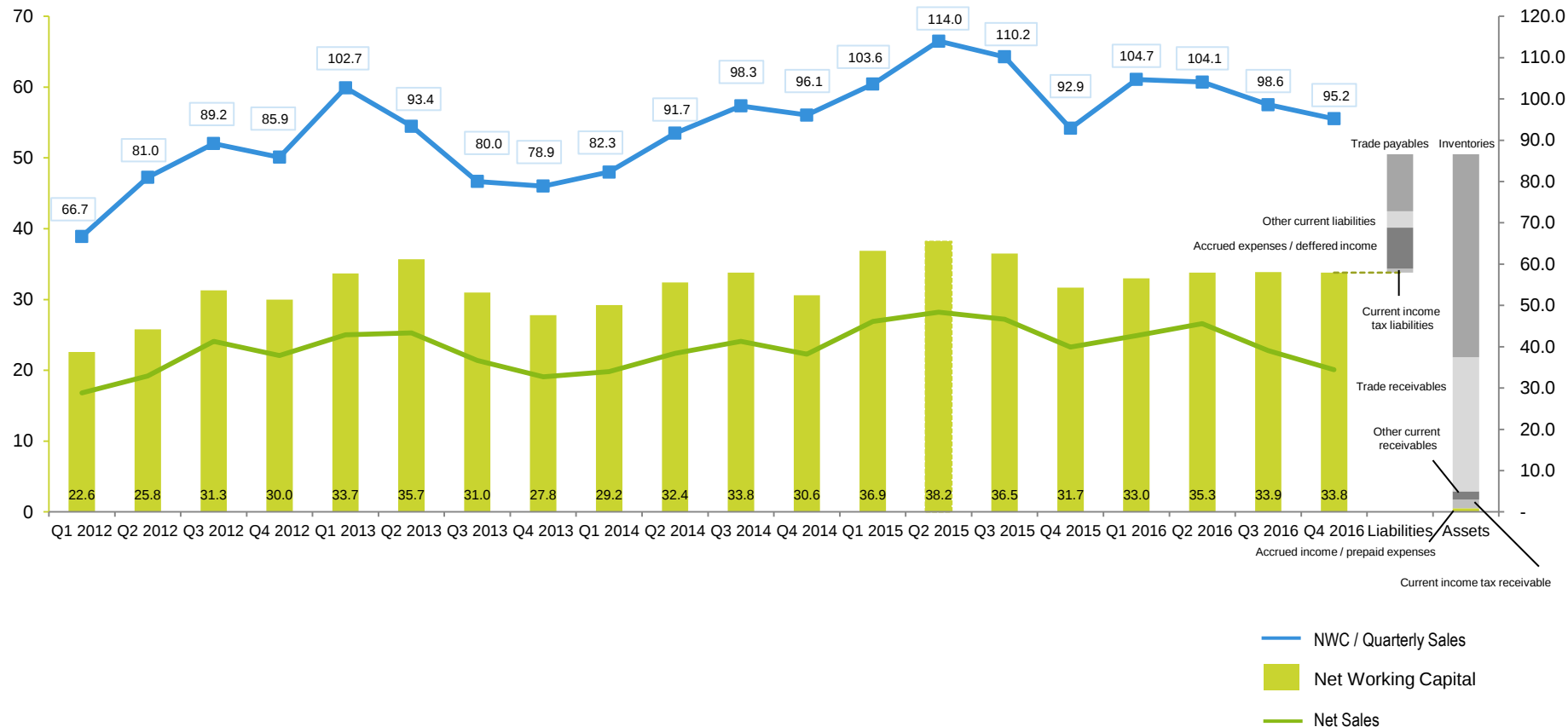
(in EUR 1'000)



■ Net Debt decrease in 2016 by EUR 3.7 million

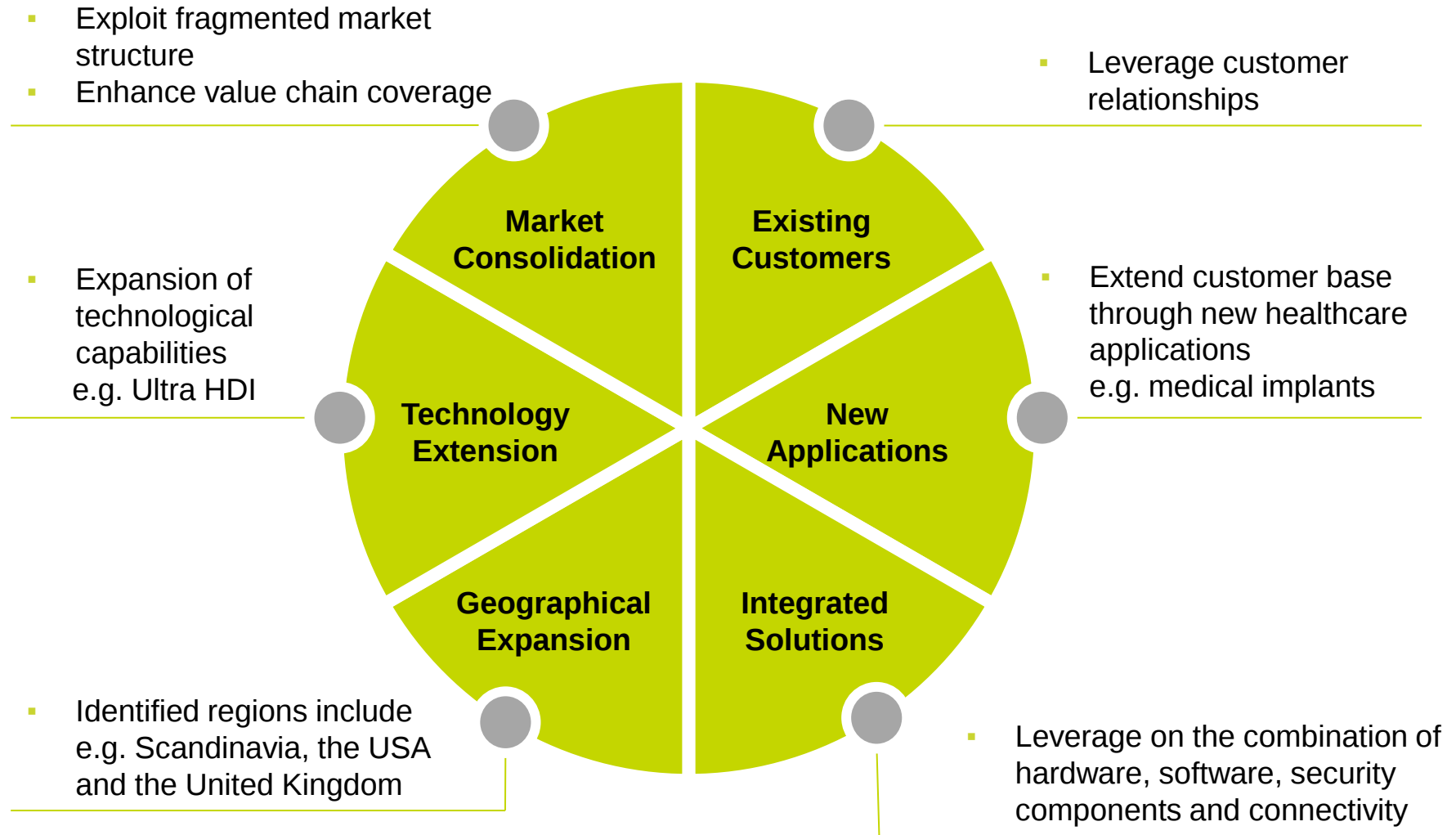
Net Working Capital (Continued operations)

(in EUR 1'000)



■ Net Working Capital of 95.2% of sales in Q4 2016, up from 92.9% in Q4 2015

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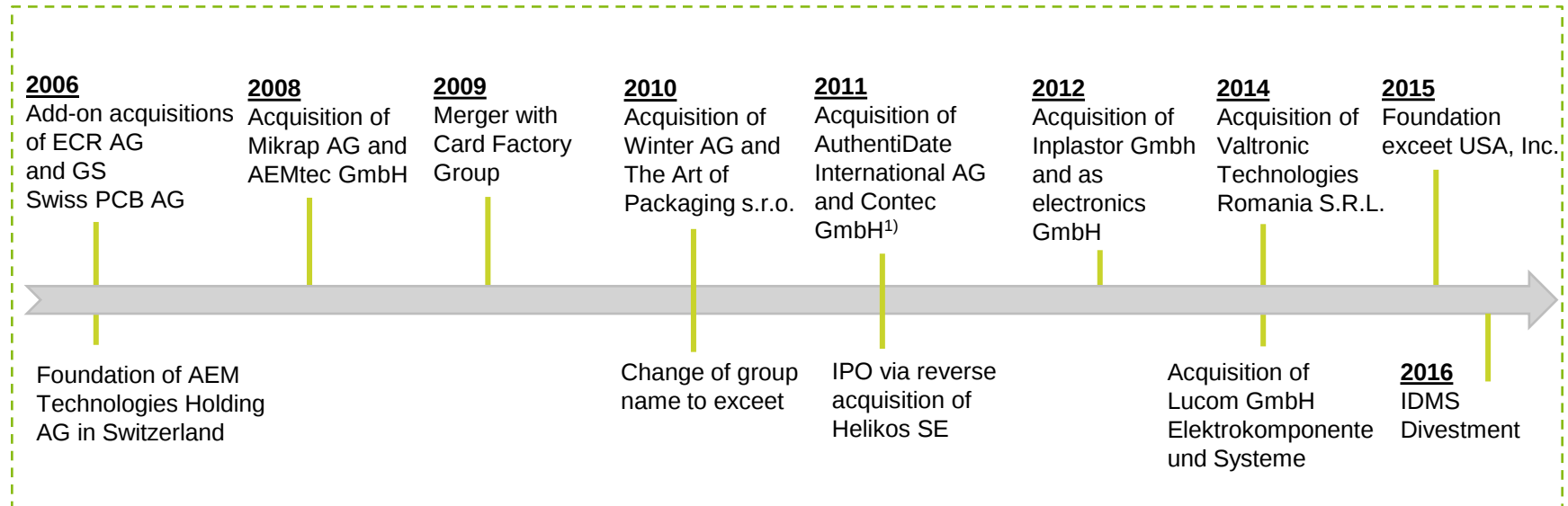
Miniaturization	▶	Strong skills in development & manufacturing of miniaturized electronic components, modules & systems
Health	▶	Specialist with many years of experience in development and manufacturing of complete medical devices and experienced Partner for FDA approvals & certifications
Box-building	▶	Full Service Outsourcing Partner for the development and manufacturing of complete devices
Complex Embedding	▶	Development, engineering and manufacturing of complex embedded solutions
Opto-Electronic	▶	Leading development, manufacturing and testing partner in one of the fastest growing technology markets
Secure Solutions	▶	exceet provides a common key infrastructure to secure networks of machines, objects, people and processes
Manufacturing in Europe	▶	Secure assembly & production: flexible production suited for short-runs and low/mid volumes as well as highest safety requirements



exceet is exciting

Annex

History of exceet



Foundation Dates

 **1978**
(today: exceet electronics AG)

 **1986**
(today: exceet electronics GesmbH)

 **1994**

 **2000³⁾**
(today: exceet Secure Solutions GmbH)

 **1981**

 **1991**

 **2000²⁾**

1) Closing occurred in April/May 2011

2) Infineon spin-off

3) Since January 2013 rebranding exceet Secure Solutions AG (former AuthentiDate International AG)



Top Customers (Continued operations)

Top 10 Customer = 43% of total Sales

Selected References

Customer	Revenue in EUR million
Industry	12.2
Health	10.2
Health	9.1
Health	7.0
Industry	5.0
Health	3.3
Health	2.9
Industry	2.9
Industry	2.8
Industry	2.2
Total	57.6

CERN	PHILIPS
COCHLEAR	PHONAK
DELPHI	RITTAL
DORNIER	ROCHE
FERAG	SANDOZ
FRANCE TELECOM	SCHAEFFLER
GANTNER	SIEMENS
GE	SONY
GN RESOUND	T SYSTEMS
MEGITT	

Status: December 2016

Production & Engineering Sites

ECMS



Berlin, D

Design, development, industrialization and series production for high-end complex electronic and electrooptical systems

①



Großbettlingen, D

Design, development & engineering of intelligent control and automation systems

②



Rotkreuz, CH

Development and manufacturing of modular platforms of industrial embedded computers

③



Rotkreuz, CH

Development and production of medical equipment units, such as blood analysis devices

③



Küssnacht, CH

Development and manufacturing of miniaturized printed circuit boards for the medtec industry e.g. hearing aid implants

④



Ebbs/Tirol, A

Development, qualification and series production of medical devices

⑤



Bucharest, RO

Development Center

⑥

ESS



Düsseldorf, D

Software, services (cloud services) and consulting for secure business processes

⑦



Zirndorf, D

Mobile communication & M2M remoteservice, automation and security technology

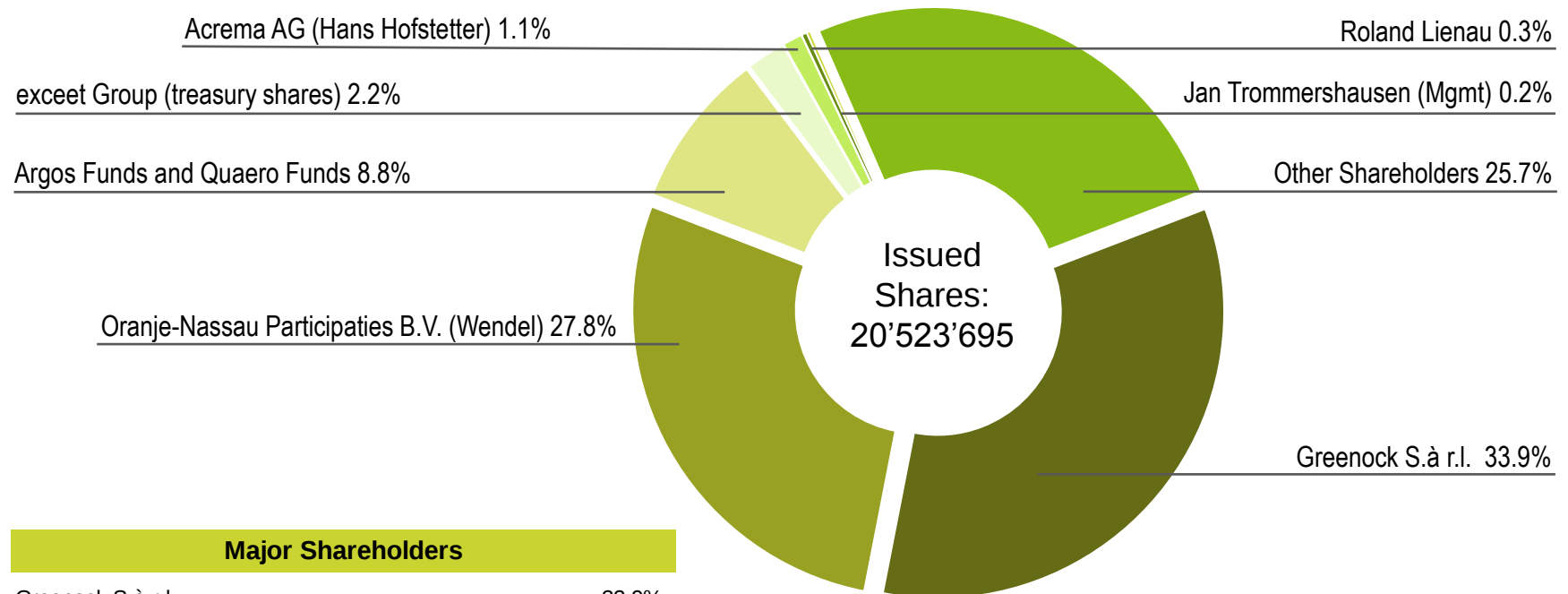
⑧



Woburn (Massachusetts), USA

Sales Office

Shareholder Structure ¹⁾



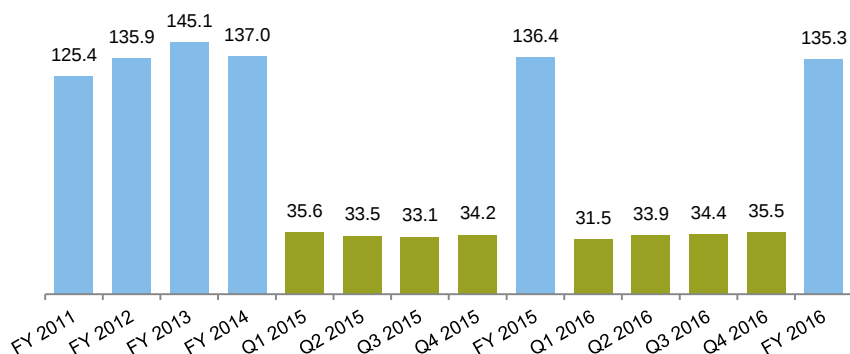
Major Shareholders

Greenock S.à r.l.	33.9%
Oranje-Nassau Participaties B.V. (Wendel)	27.8%
Argos Funds & Quaero Funds	8.8%
exceet Group (treasury shares)	2.2%
Acrema AG (Hans Hofstetter)	1.1%
Roland Lienau	0.3%
Jan Trommershausen (Management)	0.2%
Total	74.3%
Other Shareholders	25.7%

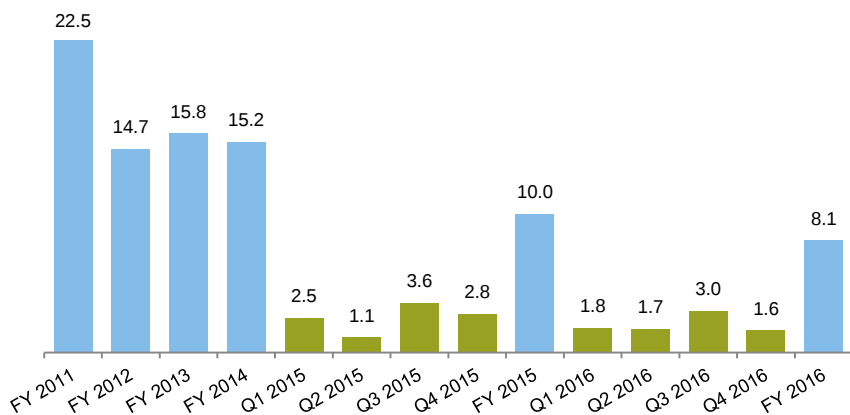
1) Status 31 December 2016

Actuals (Continued operations)

Net Sales (EUR million)

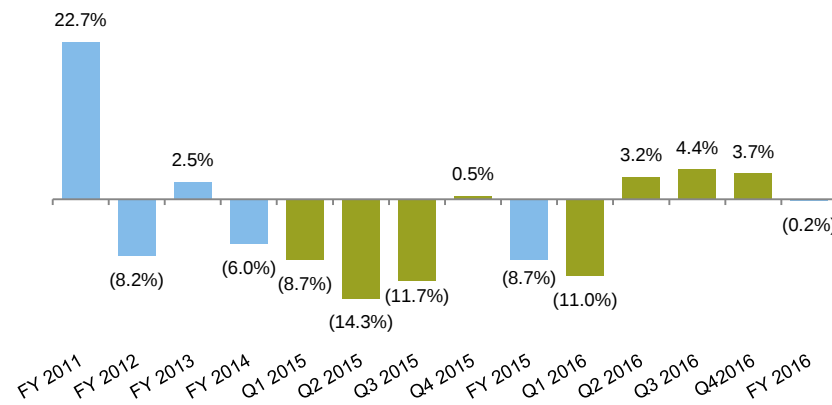


Recurring EBITDA (EUR million)¹⁾

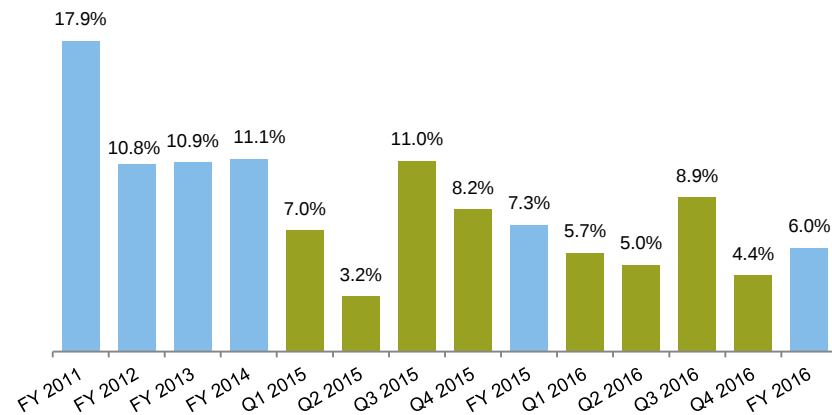


1) FY 2012 number reflect IAS 19 restatement

Organic Growth Rate (%)



Recurring EBITDA Margin (%)¹⁾



Consolidated Financials (Continued operations)

January – December 2015 & 2016

Income Statement		
(in EUR 1'000)	Jan. - Dec. 2016	Jan. - Dec. 2015
Revenue	135'322	136'396
Cost of sales	(118'115)	(115'937)
Gross profit	17'207	20'459
% margin	12.7%	15.0%
Distribution costs	(9'189)	(9'476)
Administrative expenses	(9'256)	(9'932)
Other operating expenses	(4'395)	0
Other operating income	1'253	657
EBIT	(4'380)	1'708
% margin	(3.2%)	1.3%
Net financial result	(1'060)	(1'893)
Earnings before taxes / EBT	(5'440)	(185)
Income Tax	(1'681)	(1'177)
Net profit/(loss) continued operations	(7'121)	(1'362)
Net profit/(loss) discontinued operations	(24'282)	195
Net profit/(loss)	(31'403)	(1'167)
% margin	(23.2%)	(0.9%)
Recurring EBITDA		
(in EUR 1'000)	Jan. - Dec. 2016	Jan. - Dec. 2015
Reported EBIT	(4'380)	1'708
+ PPA Amortization	3'296	3'338
+ Impairment charges Goodwill	3'027	0
+ Impairment intangible Assets	1'368	0
EBIT before PPA Amortization / Impairment	3'311	5'046
+ Depreciation / Amortization charges	4'795	4'961
+ Non recurring items	0	0
Recurring EBITDA	8'106	10'007
% recurring EBITDA margin	6.0%	7.3%

31 December 2015 / 31 December 2016

Assets		
(in EUR 1'000)	31 December 2016	31 December 2015 ¹⁾
Tangible assets	29'086	34'425
Intangible assets	38'551	60'944
Deferred tax assets	1'206	1'362
Other non current assets	1'517	216
Inventories	28'657	30'440
Trade receivables, net	18'953	22'720
Other current assets	1'667	2'207
Current income tax receivable	1'251	1'006
Cash and cash equivalents	30'874	33'256
Total assets	151'762	186'576

Shareholders' Equity & Liabilities		
(in EUR 1'000)	31 December 2016	31 December 2015 ¹⁾
Total equity	84'142	105'488
Borrowings	29'358	37'045
Retirement benefit obligations	10'311	9'784
Deferred tax liabilities	2'635	5'486
Non current provisions & others	1'657	2'934
Trade payables	8'077	9'191
Other current liabilities	8'649	11'995
Current borrowings	6'933	4'273
Current provisions & others	0	380
Total liabilities	67'620	81'088
Total shareholders' equity & liabilities	151'762	186'576

1) Including sold IDMS segment

Consolidated Financials (Continued operations)

January – December 2015 & 2016

Cash Flow Statement		
(in EUR '000)	Jan. - Dec. 2016	Jan. - Dec. 2015
Earnings before taxes	(5'440)	489
Depreciation, amortization & impairment charges	12'486	8'299
Financial income / (expenses), net	770	668
Change in fair value in financial instruments	(20)	(1'360)
Change of provisions	79	29
Other non-cash items, net	(1'428)	3'429
Operating results before changes in net working capital	6'447	11'554
Changes in net working capital	(2'183)	1'351
Taxes paid	(3'150)	(4'677)
Interest paid	(787)	(620)
Cash Flow from operating activities	327	7'608
Acquisition of subsidiaries, net of cash acquired	11'500	0
CAPEX	(5'701)	(3'223)
Sale of assets	13	13
Cash Flow from investing activities	5'812	(3'210)
Decrease of Capital	(216)	0
Repayments / proceeds of borrowings	(3'167)	(2'427)
Repayments / proceeds regarding finance lease	(1'210)	(1'804)
Cash Flow from financing activities	(4'593)	(4'231)
Net change in cash and cash equivalents	1'546	167
Cash and cash equivalents at the beginning of the period	29'086	27'400
Effect of exchange rate gains / (losses)	242	1'519
Cash and cash equivalents at the end of the period	30'874	29'086

Consolidated Financials

January – December 2015 & 2016

Segment Information

(in EUR 1'000)	ECMS		ESS		Corporate & Others		Continued Operations (excl. Elimination)		IDMS		Eliminations		Group Consolidation	
	Jan. - Dec.		Jan. - Dec.		Jan. - Dec.		Jan. - Dec.		Jan. - Sep.	Jan. - Dec.	Jan. - Dec.		Jan. - Dec.	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
Net Sales	126'191	126'829	9'191	9'645	247	307	135'629	136'781	33'185	45'196	(307)	(385)	168'507	181'592
EBITDA <i>In % of Net Sales</i>	12'938 10.3%	15'107 11.9%	(1'230) (13.4%)	(379) (3.9%)	(3'602)	(4'721)	8'106 6.0%	10'007 7.3%	(784) (2.4%)	2'646 5.9%			7'322 4.3%	12'653 7.0%
EBIT <i>In % of Net Sales</i>	1'549 1.2%	7'537 5.9%	(2'120) (23.1%)	(913) (9.5%)	(3'809)	(4'916)	(4'380) (3.2%)	1'708 1.2%	(10'942) (33.0%)	434 1.0%			(15'322) (9.1%)	2'142 1.2%
CAPEX tangible assets	5'512	3'858	185	138	2	32	5'699	4'028	1'430	2'230			7'129	6'258
CAPEX intangible assets	281	201	1'093	340	88	98	1'462	639	26	26			1'488	665
Depreciation of tangible assets	(4'659)	(4'828)	(99)	(85)	(37)	(48)	(4'795)	(4'961)	(1'371)	(1'818)			(6'166)	(6'779)
Amortization / Impairment of intangible assets	(6'730)	(2'742)	(791)	(449)	(170)	(147)	(7'691)	(3'338)	(8'787)	(394)			(16'478)	(3'732)

This presentation contains forward-looking statements based on beliefs of exceet Group SE management. Such statements reflect current views of exceet Group SE with respect to future events and results and are subject to risks and uncertainties. Actual results may vary materially from those projected here, due to factors including changes in general economic and business conditions, changes in currency exchange, the introduction of competing products, lack of market acceptance of new products, services or technologies and changes in business strategy.

exceet Group SE does not intend or assume any obligation to update these forward-looking statements.

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